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CAM Commitment

Charutar Arogya Mandal (CAM) is structured to reflect professionalism on the one hand and accountability to the community on the other.

Registered as a Trust and Society, CAM’s properties are managed by a Board of Trustees and its policies are decided by the Board of Governors headed by the Chairman. The Board has 18 members: 9 members elected by the General Body, 4 experts nominated by the Board, 3 senior officers of the Mandal, the Chairman of Charutar Vidya Mandal, and the President of Karamsad Municipal Borough.

BOARD OF TRUSTEES

Mr Nitinbhai R Desai
Mr Prayasvinbhai B Patel
Dr Amrita Patel
– with effect from 1st December 2018

Members Elected by the General Body
Mr Atulbhai H Patel
Chairman – effective 1.12.2018
Dr Amrita Patel
Chairman – till 30.11.2018
Mr Jagrut H Bhatt
Honorary Secretary
Dr Vijaybhai Patel
Mr Vikrambhai Patel
Dr Gauri Surendra Trivedi
Mr Mayurbhai Patel
Mr Tarak Patel
Ms Megha Krishna Patel
Mr Amit B Patel
Member – effective 1.12.2018

Ex-Officio Members
Er Bhikhubhai B Patel
Chairman, Charutar Vidya Mandal
Ms Darshnaben Patel
President, Karamsad Nagarpalika

Mr Sandeep Desai
Chief Executive Officer, CAM
Dr Himanshu Pandya
Dean, FSMC – effective 24.11.2018
Dr Utpala Kharod
Dean, FSMC – till 23.11.2018

Dr Jeevan Kumar Akhouri
Head, Finance, CAM

Experts Nominated by the Board of Governors
Mr Sudhir Mankad
Mr Keshav Desiraju
Dr Sudarshan Iyengar
Ms Geetaben Goradia
Dr Amrita Patel Hands Over Charge as Chairman

‘She steered the Mandal to great heights’

December 1, 2018 saw the end of an era. Dr Amrita Patel who took over as Chairman of the Mandal in 1993, steering the Mandal to great heights, handed over the reins of office to Mr Atulbhai Patel, a successful industrialist and renowned philanthropist.

In a significant move, she took the initiative to voluntarily step down from the position of Chairman of the Mandal on reaching the age of 75, declining several appeals to continue. Respecting her and the abiding values which have governed her life, the Mandal accepted the change of guard retaining the hope that she would continue to guide them with her wisdom, advice and presence.

The progress the Mandal has made since Dr Patel assumed charge as Chairman in 1993 has been phenomenal. Under her stewardship, Charutar Arogya Mandal (CAM) emerged as one of the most professionally managed, value-driven, and state-of-the-art healthcare centres in Gujarat. From a Nursing School and an Institute of Lab Technology in 1980, a 136-bed hospital in 1981 to a medical college in 1987, the Mandal has journeyed a long way.

Today, the Shree Krishna Hospital has grown to 820 beds with diverse and sophisticated facilities available such as the state-of-the-art Lab and Imaging Services, Cancer, Cardiac and Critical Care Centres, and a Privilege
Centre for patients seeking comfort and personalised services. Almost all these facilities came up after Dr Patel assumed charge.

During the year gone by, the Hospital treated 5,00,550 outpatients and 47,212 inpatients. It carries out around 10,000 surgeries each year and treats over 5,000 cardiac and 4,500 cancer patients.

The educational facilities include Pramukhswami Medical College which today has 150 seats and postgraduate courses in almost all subjects, a College of Physiotherapy, a School and College of Nursing and an Institute of Medical Laboratory Technology. These medical institutions also engage in research activities. About 1,300 students are enrolled in 57 different courses supported by about 250 teaching staff and 1,000+ non-teaching staff.

The college is recognised as one of the finest colleges in Gujarat and its research output is growing rapidly year upon year.

Significantly, all of CAM’s multiple facilities have been funded through generous donations – not government funds – for which Dr Patel has worked tirelessly and in a focused manner over the last 25 years.

Unique to Charutar Arogya Mandal is an extension programme, SPARSH, currently being implemented in 150 villages in the districts of Anand, Kheda and Panchmahal. There are also four outpatient extension clinics and a 30-
bed secondary care centre in different parts of Anand and Kheda districts. Last year the extension centres attended to over 60,000 patients.

Approximately 22% of the treatment income is provided annually as concession to indigent people, mostly from the rural sector. Concessions which were barely Rs. 1 lakh in 1993 reached Rs. 25 crore now. Since Dr Amrita Patel took charge the asset base of the Mandal has grown phenomenally to Rs. 160 crore from Rs. 10 crore. The revenues generated through donations have exponentially grown from Rs. 1 lakh to Rs. 432 lakh in a span of 25 years.

However, it was by introducing a value system, professionalism and accountability that Dr Amrita Patel has played a singularly important role. When medical institutions in general and private medical institutions in particular are emerging as a business, the Mandal’s institutions stand out and are recognised for their honesty, integrity and excellence.

As a mark of its appreciation therefore, CAM proposes to set up a Centre for Public Health with an estimated outlay of Rs. 5 crore in Dr Amrita Patel’s name. The Centre will identify health needs in the rural areas and strive to deliver appropriate community health programmes. It would also serve as a platform for research in community health and training of individuals engaged in public health, from village health workers to government officials.
Warm Farewell to Dr Amrita Patel

‘I am humbled by your affection’ she replied

December 1: Board members, donors, well-wishers and employees, past and present, came together to bid a fond farewell to Dr Amrita Patel. They paid glowing tributes and narrated heart-warming anecdotes that revealed her humaneness and humility, her commitment and dedication.

On behalf of the Mandal family, the new Chairman Mr Atulbhai Patel presented her a silver scroll with a message commending her contribution along with a cheque for Rs. 30 lakh gifted by employees. Predictably, Dr Patel donated the entire amount for the construction of the Centre for Public Health.

In response, Dr Patel expressed her gratitude to the Mandal family and its well-wishers and donors whose support over the years, she said, was instrumental in the growth of the organisation.

On December 10, Charutar Arogya Mandal organised a gathering to celebrate Dr Amrita Patel’s 75th birthday. Besides members of the Mandal family, Board members and donors, there were more than 1,500 invited guests including leaders from the fields of health, dairying, environment, banking and education.

Emeritus Chairman of the Infosys Group Mr N R Narayana Murthy who was the Chief Guest compared the late President of India Dr A P J Abdul Kalam and Dr Amrita Patel and said, “It is their openness to learn and their willingness to ask questions when not understanding an issue, that was common
As a token of its appreciation, CAM presented her with a silver memento and a compendium of her life sketch and collection of tributes from her associates, friends and admirers. A short film on her life was also screened. Beneficiaries from various walks of life narrated their stories, including women from Rajasthan who are beneficiaries of support provided by The Foundation for Ecological Society in revegetating their degraded lands in Rajasthan. They honoured her with a traditional *safa* or turban.

In reply, Dr Patel said she was humbled by the love and affection showered on her by all. She said, "In all the organisations that I have worked for, I have been blessed with colleagues who have been equally involved in the work and it is their contribution without which none of this would have been possible."

She said it was most appropriate that Mr Narayana Murthy was invited as a Chief Guest of the function as he embodies all the professional, ethical and moral values that the Mandal cherishes.

She hoped that the exposure the medical students get during their village stay sensitizes them to the struggles faced by the community.

She complimented the doctors and nurses for their efforts in striving for excellence and coming together and working for the hospital becoming the only NABH-accredited teaching hospital in the state and one of the only seven teaching hospitals in the country.

In conclusion, Dr Amrita Patel wished that the Mandal and its institutions continue to be known for their professionalism, integrity and compassion, values that are rapidly fading away in the medical profession.
Patient Care

Unique all-round accreditation for Quality

From a 136-bed hospital in 1981 to an 820-bed facility today, the Shree Krishna Hospital (SKH) is the preferred healthcare facility for over five lakh outpatients. The Hospital is a trusted one-stop destination for almost all healthcare needs, catering to all segments of society, and offering solace to the suffering.

We aspire for the highest quality in patient care: our units have been accorded accreditation by NABH (National Accreditation Board for Hospitals & Healthcare Providers) for the Shree Krishna Hospital, Nursing, Radiology & Imaging, the Blood Bank and the Institutional Ethics Committee. We have received certification by NABL (National Accreditation Board for Testing and Calibration Laboratories) for our laboratories, and Green OT for operation theatres from Bureau Veritas and Abbott India. These certifications and accreditations are unique distinctions amongst academic medical centres in the State of Gujarat and indeed in the country.

Rising medical expenses are a cause for worry for so many families, where getting even two meals a day is a never-ending challenge. Shree Krishna Hospital, for the last few years, has focussed on promoting quality healthcare which is affordable for those who have limited or no means to pay. The Aashirwad services of the Hospital, launched two years ago, offer almost all the tertiary care medical services at most affordable rates – whether it is the outpatient registration and consultation, investigations, admission in wards, surgeries, or even ICU care. Patients in the Aashirwad Wards (450 beds) are not charged for expenses towards treatment, nursing, diagnostics and food and stay. All they pay are pharmacy expenses.

The Privilege Services of the Hospital are for those who can afford to pay for personalised care, in a comfortable ambiance. The additional charges for these services go towards funding more disadvantaged persons in the Aashirwad wards.

The operations of the Hospital for the last five years have been implemented with physician-led Functional Groups: Humane Care, Strategic Care, Affordable Care, Rational Care and Quality Improvement. However, to institutionalise this structure with commensurate authority to manage the services, a change has been introduced in the functioning of the Groups. There is now an Associate Dean in charge of Clinical Services, under whom there are four Assistant Deans who look after the four areas of clinical services: Diagnostics, Medical Services, Surgical Services and Clinical Excellence & Accreditation.
SHREE KRISHNA HOSPITAL
Aashirwad Services
The Aashirwad Services of the Hospital have been greatly appreciated by patients. All the wards have remained generally occupied. Realising the impact of these services, their completion of two years was celebrated in a unique manner. The Hospital introduced generous concessions in the packages for surgical, ENT and gynaecological conditions for a fortnight from 25th to 31st March.

Aashirwad Services pursue the basic philosophy on which the Mandal was built; providing the same quality of medical care available in corporate hospitals in cities to their rural counterparts and at rates they can afford. Empanelment by the Hospital with State and Central government programmes has resulted in significant expansion of the Aashirwad Services.

The Hospital implemented the State government’s Bal Sakha Scheme in its Paediatrics Department. Aimed to curb infant mortality rate, the Scheme offers free ICU treatment to all infants with extremely low birth weight. While its benefits are available to all patients irrespective of their socio-economic condition, the Scheme has been a blessing for really poor families as they just do not have the means of getting medical care for the new-born. Shree Krishna Hospital is the only hospital in the District recognised by the Government to offer treatment under this Scheme.

With its state-of-the-art services for complete cochlear implant treatment, Shree Krishna is also the only hospital in the districts of Anand, Vadodara and Panchmahal to be recognised by the State Government for treating congenital hearing impairment in children. A special screening camp was organised to assess children with hearing loss, and free cochlear surgery with rehabilitation treatment, including speech therapy and counselling, was provided free of cost to eligible patients under the State Government’s School Health Programme. Under this Scheme, the Hospital offers free cochlear implant surgery for children between the age of nine months and six years.

The Hospital has been offering treatment for cardiac, cancer, urology and nephrology under the Mukhyamantri Amrutum (MA) and the MA Vatsalya Schemes (the government’s healthcare programmes for the poor and lower middle-class). During the year it expanded its services to treatment of polytrauma and joint replacements. Eligible patients receive a waiver up to a limit of Rs. 40,000 when admitted for the latter. The inclusion of polytrauma came as a great relief particularly to road-traffic accident victims and other emergency patients. During the year more than 2,700 patients were treated under the MA Scheme for diverse complaints like cancer, cardiac, nephrological and urological conditions, and accident victims.

The new 3 Tesla MRI machine, a milestone for advanced diagnosis, elevates the quality of treatment.
The Hospital was also selected to provide free treatment under the ambitious initiative launched by the Central government, the Pradhan Mantri Jan Arogya Yojana, popularly known as the Ayushman Bharat Scheme. The Scheme offers free treatment up to a limit of Rs. 5 lakh per annum to all families identified by the government as eligible. The Hospital offered free treatment for surgical procedures and medical management including hospitalisation, medical expenses, diagnosis, etc.

Since implementation of this Scheme from January 2019, more than 250 patients have benefited from it.

Going a step further, the Hospital introduced a free helpline to assist people in assessing their eligibility under the Ayushman Bharat Scheme. A dedicated WhatsApp number was publicised through advertisements and other promotional media. Interested persons were required to send pictures of essential documents (Election Card/ Aadhar Card/RSBY Card/any government recognised identification) on the announced number. Details were then assessed online by the hospital staff, and their eligibility status communicated to enquirers within two days. This initiative proved helpful for those families who were either not aware of the procedure or had not received any confirmation from the government.

CAM signed an MOU with National Health Systems Resource Centre and the Government of Gujarat for providing technical and hand-holding support in implementation of the Comprehensive Primary Health Care component of the Ayushman Bharat Scheme. As a part of this project, CAM has started working in Dahod block of Dahod district on undertaking a baseline survey, training need assessment and supportive supervision, etc.

Continuous Improvement of Patient Care
Besides the array of services brought within the reach of needy patients, the year saw significant additions to patient-care services.

The new 3 Tesla MRI machine – a milestone for advanced diagnosis – is the first of its kind to be launched in the region between Ahmedabad and Vadodara. The new MRI machine elevates quality of treatment in two ways: first, there is increased patient comfort due to 97% less sound during scans besides shorter run-time of scans by almost a third; secondly, the fourth generation MRI, with advanced features like TIM and Brain DOT is cutting-edge technology for precise diagnosis of neurological, orthopaedic, oncological and cardiac conditions.

There is a steady and heavy flow of patients to the NABH-accredited Imaging Services of the Hospital since it has the largest and most well-equipped Trauma and Emergency Centre in the region. With the number of critical cases having increased substantially, the new patients suffering from nephrology and urological conditions have benefited due to enhanced facilities.

Free ICU treatment is given to all low-birth-weight infants under the Bal Sakha Scheme.

CAM is committed to provide its rural patients modern treatment facilities at free or highly affordable rates.
state-of-the-art MRI machine enhances diagnostic precision and expands the range of diseases covered.

Largest Private Critical Care Facility in the State

On January 24, CAM inaugurated a dedicated centre for Critical Care with the most advanced services. Working on the concept of closed ICU care (where patients are cared for by intensivists), the new Centre will be the State’s largest facility of its kind when fully operational. Spread over 50,000 sq.ft., the Centre is a three-storey building, with a planned capacity of 150 ICU beds. Each floor has 34 beds and an Isolation Ward for patients with infectious conditions.

The Centre was built with major support of donors Mr Bhikhubhai and Mr Vijaybhai Patel of Waymade Foundation, UK. Nesco Ltd, Charotar Patidar Samaj, South East Charlotte, USA, and Kamlaben and Mohanbhai Balani donated a floor each in the building. Many other donors also contributed towards making the Centre a reality.

Timely treatment for traumatised teacher

Chirayubhai (name changed), a gold medalist graduate in English, now 40 years of age, has always aspired to go abroad.

He was taking his usual class, teaching PG students, when he suddenly felt his limbs grow numb and his jaws displaced before he lost control and collapsed. He was immediately brought to the Trauma Centre where he was diagnosed as having had a stroke.

The neurological and critical care team took immediate charge of the situation and he was given the required treatment. He was revived within 24 hours and with continued and efficient critical and neuro care he was pulled back from the brink of a life-threatening condition.

He is now at home recovering happily.

Empanelment with government schemes a boon to cancer patients.

MANIBHAI SHIVABHAI PATEL CANCER CENTRE

The Cancer Centre at the Hospital continued its battle against the deadly disease. There was a steady rise of patients owing to the inflow of patients being treated free of cost under the MA and MA Vatsalya Schemes of the State government. By the end of the year, the patients were also offered free treatment under the newly launched Ayushman Bharat Scheme of the Central government.
New Hopes, New Dreams
The Cancer Centre’s Foundation Day celebrations with the theme ‘New Hopes, New Dreams’ was attended by patients, cancer warriors, team members of the Centre, staff members of the Mandal and invitees. And, as it does every year, the heart-warming experience shared by cancer patients boosted the morale of patients currently being treated whereas the performance of staff members enthralled the audience. Field workers at grassroots level, who raise awareness about cancer and facilitate treatment of poor patients, were felicitated for their selfless dedication and noble service.

Introduction of New Therapies for First Time in Region
With state-of-the-art technology and expertise combining to offer radio surgery for pancreatic cancer, SBRT (Stereotactic Body Radiation Therapy) of the pancreas was performed at the Cancer Centre – the first time in the region.

When the cancer growth is in sensitive organs like the pancreas, and particularly in cases when the condition is inoperable or borderline operable, this treatment has given promising results. This treatment modality maintains patient comfort to a great extent by virtue of the speedy treatment over two weeks. Sometimes an inoperable disease may become operable after radiosurgery of pancreas due to ablative dose delivered by high precision radiosurgery.

The reasons for the treatment being effective and comfortable for the patient lies not only in the technology and expertise of the technicians but more importantly to the time devoted to treatment planning to enable the therapy to be administered with precision.

Extracorporeal Radiotherapy (ECRT) for Ewing’s sarcoma was successfully performed at our Centre also

SBRT of pancreas successfully performed at Cancer Centre
A senior academician from the region diagnosed with cancer of the pancreas which had spread to the liver came to our Centre for treatment. Because of the patient’s very good response to chemotherapy and because the PET-CT Scan showed the disease of the pancreas was primary and that its spread was confined only to the liver, it was decided to treat him with SBRT. After pre-medication to control the side effects of radiation, the patient was given radio surgery. A dose of 45 gray in three fractions i.e. 15 gray in a sitting was delivered to the liver and a dose of 40 gray in five fractions i.e. 8 gray in a sitting, was delivered to the pancreas. The patient had no side effects or discomfort during the treatment regime – he continued taking his lectures during the course of the treatment and is leading a normal life thereafter.
ECRT treatment: New hope for cancer patients

Sixteen-year-old Harsh Dhobi, from Sojitra village in Anand district felt a gnawing pain in his right arm. On examination, he was diagnosed with sarcoma of the right forearm bone. The diagnosis was unanticipated and challenging at the same time, since saving his limb was as important as treating the cancer.

A very precise and meticulous plan was worked out for his treatment. To begin with, the affected radius bone was removed by the orthopaedic oncologist. That bone was then brought to the Linear Accelerator, wrapped in sterile condition and kept in about 50 vacuum-closed plastic bags and administered a massive radiation dosage of 50 gray in one fraction, roughly 25 times the dose in a regular radiation therapy sitting. The bone was then taken back to the Operation Theatre where it was efficiently replaced in its original position. This treatment was effective with almost no side effects – and the youngster is now leading a normal life.

When tumours are located in the bones, this modality is useful in treating the patient without posing any major threat to the limbs.

The treatment is significant because the quantity of radiation dosage is high enough to ensure complete removal of the cancer. Further the entire treatment of radiation is completed during the perioperative period as against six weeks of radiotherapy generally offered after recovery from surgery.

BHANUBHAI AND MADHUBEN PATEL CARDIAC CENTRE

The number of paediatric cases at the Centre has increased significantly owing to the introduction of the School Health Programme by the State government.

The Centre performed a critical open heart surgery on a baby barely two months old. The baby was diagnosed with a defect in his veins leading from the lungs to the heart which prevented the blood from taking the normal route from the lungs to the heart and out to the body. The complex open heart surgery was performed successfully with excellent team effort and the infant’s life was saved.

On 8th October the Centre’s Foundation Day was celebrated with the flagship event ‘Healthy Heart Walkathon’. About 2,500 supporters including patients, doctors, staff of the Mandal, well-wishers, donors and members of the community joined the walk which started...
from the H M Patel Statue at Nalini and Arvind Arts College, Vallabh Vidyanagar, to the Town Hall, Anand. The event was flagged off by the Centre’s donor Mr Prayasvinbhai Patel.

RAMANBHAI GOKAL PRIVILEGE CENTRE
The Privilege Centre is a dedicated facility offering both outpatients and indoor patients more personalised medical care in a more comfortable ambience. The services of speciality and super-speciality clinics are also available.

Around 6,190 persons signed up for the various packages offered by the preventive health check-up programme.

Figures Speak
• Shree Krishna Hospital attended to 5,00,550 outpatients during the year. 47,212 patients were treated as indoor patients.
• 15,218 trauma cases were treated during the year, the ICU attending to over 6,545 cases.
• Surgical Services treated 10,528 patients (1,488 supra major surgeries, 2,798 major surgeries and 6,242 minor surgeries).
• The Hospital’s Imaging Services carried out 3,139 MRI scans, 6,739 CT scans, 36,353 sonographies, 2,446 mammographies and 65,731 other investigations.
• Central Diagnostic Lab Services conducted 6,48,172 investigations during the year with 8,879 histopathology tests, 3,38,028 biochemical and 58,301 microbiology tests, 1,99,313 pathological tests and carried out 43,651 blood bank and component related procedures.
• The Cardiac Centre had 10,034 outpatient registrations during the year. 654 patients were posted for angiography, 223 for angioplasty and 479 other cath procedures were conducted. 231 paediatric and 223 adult patients underwent cardiothoracic surgeries at the Centre.
• The Cancer Centre of the Hospital had 28,774 registrations during the year. 540 were administered chemotherapy, 740 radiation therapy and 502 onco surgeries.
Medical Education
Doctors take the lead

PRAMUKHSWAMI MEDICAL COLLEGE

It is medical education with a difference at Pramukhswami Medical College. The Pramukhswami Medical College differs from other medical colleges in the way its curriculum is designed. It lays particular emphasis on integrated teaching and learning, making it the only medical college in the country, where different faculties (pre-clinical, para clinical and clinical) come together to teach the students a given system or topic in an integrated manner, thereby ensuring that information provided is neither fragmented nor repetitive but is complete and thorough in every respect.

The college runs an MCI (Medical Council of India)-recognised undergraduate MBBS course as well as postgraduate (MS/MD) in 18 specialties and postgraduate (Diploma) in 13 courses. The MCI had carried out inspections in the month of July for increase of seats in MD Respiratory Medicine, and has granted a Letter of Permission for two additional seats.

The college believes in fostering an environment that promotes a holistic development of students who not only graduate as dependable professionals but also sensitive individuals.

As in the case of clinical services, the structure managing medical education too has undergone a change. The academic services are divided into: Basic Sciences Education, Clinical Sciences Education, Professional Development, Academic Administration, Academic Excellence & Accreditation and Student Support. Each of these services is headed by an Assistant Dean reporting to the Associate Dean of Academic Services.

The formation of this physician-led structure at the academic level which leads to improving the quality of medical education sets us apart from any other medical college in the country. Ensuring that a group of academicians, in addition to their formal roles, is charged with the responsibility of constantly striving to bring about positive changes in the quality of medical education, within an institution, is rarely seen.

During the year, a Detailed Project Report was submitted to the Gujarat Government to establish a Private University, the objective being to maintain all the existing educational programmes and in addition initiate academic programmes in niche areas of medical specialities suited to provide job-oriented courses in a changing healthcare environment.
Academic Events
The institution organised the following events to continue the growth and development of faculty who are dedicated to preparing professionals for the medical field. Initiatives like these not only increase the spectrum of knowledge of the faculty, but in the long run, expand their capabilities in teaching. The events include:

- **5th Annual National Conference of Association of Physiologists of India (ASSOPI)** was organised from 26th to 29th September successfully by the Department of Physiology with financial support from the MCI, Council of Scientific and Industrial Research, National Health Mission - Gujarat, and Department of Public Health - Gujarat. More than 170 delegates from across the State participated in the event.

- **A Refreshers Workshop on Research Ethics and Good Clinical Practices** was organised on 23rd August by the Human Research Ethics Committee of the Institution. 40 delegates participated in the event.

- **A workshop on Laboratory Quality System & Internal Audit as per IS/ISO:15189-2012** was organised from 4th to 7th September.

- The college is an MCI Nodal centre offering training to medical academicians.

During the year, 15 academic sessions were organised focusing on: Sensitization of Attitude, Ethics and Communication (AETCOM) (2 sessions), Revised basic course workshop in Medical Education (2 sessions), Advance course in Medical Education (4 sessions), Curriculum Implementation Support Programme (6 sessions) and a Workshop on Assessment in Competency-based Medical Education. 383 delegates participated in various sessions.

‘PSMC Serves’
PSMC students launched welfare initiatives under the broad banner of ‘PSMC Serves’, as a tribute to young medicos who lost their lives at an early age. During the year, the following activities were taken up:

- **Vidyanagar Nature Club** which works for conservation of the environment, organised an ‘Earth Mega Mall’ event at Anand’s Maruti Solaris Mall, on November 28, in which students of the 2017 batch honoured the memory of the late Priyank Kharadi of the 2016 batch. Students collected old but usable items like clothes, bags, books, shoes, toys from other students and staff members of CAM to be gifted to underprivileged schoolgoing children in Anand.

*Fostering an environment that promotes a holistic development of medical students.*
130 participants walked from Bhaikaka Statue to Sardar Patel Community Hall in Anand as part of the Intern Students’ celebrations on International Women's Day. The Walkathon was followed by a Women’s Entrepreneur Expo held at the Community Hall. There were a total of 30 stalls for food, jewellery, clothing, items from Jagrut Mahila Sangathan, Suchita Foundation, SPARSH, Charotar Skin Speciality Clinic, Tribhuvandas Foundation, Community Development Society, handicrafts and other handmade items by young students. There were about 600 visitors to the Expo.

Student Initiatives
- World Health Day was celebrated on 7th April.
- The 2018 HM Patel Night Tournament for all the institutions of the Mandal was organised by interns: April 11-13 for volleyball, 14-17 for basketball and from 18-25 for football. The H M Patel Night Cricket tournament was organised from December 17-26.
- World Yoga Day was observed with great enthusiasm and wide participation at the Mandal.
- MEDOLYMPICS 2018, CAM’s flagship sports event, was organised from 18th to 20th September. As many as 250 students and faculty from all four institutes participated in various indoor, athletics and fun events.
- PSMC students participated in the inter-college sports

Mentorship Programme: Another unique initiative
The mentorship programme undertaken over the last few years is a unique initiative to cultivate an environment of comfort and support for students staying away from their families. It involves forming small groups of students who choose a mentor for themselves from amongst the faculty. The mentors serve as on-campus guardians and throughout the year interact with the students whether in groups or individually, and help them resolve any problems they face in the course of their studies, whether at academic or personal level.

With the help of the Psychiatry Department, the programme was revised to accommodate professional counselling of students suffering from stress and anxiety, by some senior faculty members. To maintain confidentiality of any student seeking counselling, a separate online module called ‘DASH’ has been created to maintain the records of the students counselled by the Department of Psychiatry. This information is accessible only to the counselling faculty.

Mentors act as campus guardians to students.

A proud moment for any medical student: donning the doctor’s coat.

More than 250 students and faculty participated in CAM’s flagship sports event Medolympics.
tournament organised by the Sardar Patel University in September. The students participated in all events: cricket, badminton, football, basketball, table tennis and cross-country volleyball.

- ‘Horizon’, PSMC’s State-level inter-college sports/cultural/literary event was held October 26 to 28 on the theme ‘Save the Environment – Seeds of Change’. PSMC students performed a skit on the theme at Ghunteli Village and Srishti School on 16th and 22nd October respectively, to create awareness among the rural community on effects of environmental changes and the importance of making continuous and rigorous efforts to save our planet from disaster.

- A guest lecture by noted author Dhruv Bhatt of the book Tatvamasi (on which the very popular Gujarati movie Reva was based) was held on May 8. An interactive session with students and faculty followed.

- To make the first year students feel welcome, a PSMC Fresher’s Week for the 2018 batch was organised by the 2017 batch from 3rd to 7th December. Interesting days like Traditional Day, Mismatch Day, Message Day, Executive Day, Group Theme Day, Chocolate Day and Sports Team Day were organised followed by a Fresher’s party.

HM PATEL INSTITUTE OF POST GRADUATE STUDIES

There was a total increase of 12 Postgraduate seats for the 2018-19 academic year: MD-Anaesthesia (from 3 to 9 seats), MD-Radiodiagnosis (2 to 4), and MD Paediatrics (2 to 6), taking the total annual intake from 70 to 82 seats, covering all the broad specialities.

K M PATEL INSTITUTE OF PHYSIOTHERAPY

The NAAC (National Assessment and Accreditation Council) accredited Institute offering undergraduate and postgraduate courses has acquired a formidable reputation for itself for academic excellence and practical training. Students are taken beyond the curriculum; values such as compassion and caring are inculcated in them, which they imbibe and take with them beyond the hospital environ.

In August this year, the Institute was registered with the State-formed Council for Physiotherapy which aims at putting in place standard norms for education and practice. The Council will also regulate the safe and effective functioning of professionals adhering to legal, ethical and professional standards of practice, and help support and unite physiotherapy practitioners.
Academics

• The Institute initiated a certificate course on splinting: the first batch of students completed their training in November.
• An orientation programme for First Year MPT students was organised from 14th to 17th May and for Second Year MPT students on 31st May.
• Thirty-two students participated in CONPHYCS 2018, organised on Sept. 26 and 27 by the Khyati Institute of Physiotherapy, Ahmedabad.
• During the year, rural outreach programmes were conducted at Vasna, Bakrol, Vidyaganj, Ravipura, and Anand Agriculture University. About 200 patients with neurological, musculoskeletal and other disorders benefited.
• One-day workshops for splinting techniques were held on October 22 and 24. As many as 55 delegates got hands-on experience in the fabrication of various splints.

Patient Care

• The Institute treated 27,446 outpatients and 855 patients at ward level. 1,282 patients were provided physiotherapy in the ICU. 13,113 patients were treated at our extension centres.
• 150 assistive devices were made by our Occupational Therapy Unit during the year. These customised devices provide a dual benefit since they are customised and also economical compared to similar options on the market.
• Tatraksham, the Institute’s initiative to help the differently-abled, waived treatment charges for 24 patients and provided them orthotic appliances.
• September 8, World Physiotherapy Day was celebrated with the theme ‘Physiotherapy in Mental Health’ as proposed by the World Confederation of Physiotherapy (WCPT), to spread awareness on the importance of physiotherapy in mental health besides physical fitness. Week-long activities were organised.
• Specially-abled children from various organisations and patients from our neuro-physiotherapy unit participated in the programme on the occasion of World Disability Day, December 3. The array of cultural events, ranging from music and dance to jokes, riddles and games provided a unique platform for the specially-abled to exhibit their talents. They were declared chief guests for the function and the students of KMPIP received certificates for various sports and cultural events at the hands of these children.

SCHOOL AND COLLEGE OF NURSING

The School of Nursing and the relatively new College of Nursing are committed to nurturing nursing professionals
Academics

- The theme of WHO Day 2018 was ‘Universal Health Coverage: Everyone, Everywhere’. As part of the celebrations, training sessions on ‘NABH and Nursing Excellence’ were conducted on April 6th and 7th for 60 nursing interns and faculty. Induction training also on ‘NABH and Nursing Excellence’ was organised for interns with Dr Sumeeta Soni, NABH mentor and a member of OIG (Office of Inspector General) of the Civil Hospital in Ahmedabad, as special guest.

- An educational visit to the Western Railway Hospital at Pratapnagar in Vadodara was organised on April 23 for the FY BSc Nursing and FY DGNM students to learn about different types of hospitals.

- Eight students and three faculty members attended the 2nd National Kangaroo Mother Care (KMC) Conference held at Lucknow, from 11th to 13th May, on the theme ‘Expanding the Horizon of KMC in India’. And 13 students attended the 3rd National KMC Conference held at the MM College of Nursing in Ambala on 23rd and 24th February. The participants on their return made a presentation on KMC to their fellow students.

- Training in IMNCI (Integrated Management of Neonatal and Childhood Illness) for BSc Nursing First Year students was held from 2nd to 5th July and for Second Years from 9th to 15th July.

- An interactive session with Gilly Burn, a senior palliative care nurse from the UK, was held for students to gain useful insights into the role of nurses in Palliative Care.

- An orientation programme was held for the 5th batch of BSc Nursing and 39th DGNM (Diploma in General Nursing and Midwifery) students on November 17.

- A final year BSc student presented a research project on ‘A study to assess the knowledge and practice of treating protein energy malnutrition among mothers having children between the age one and five years’, at a meet on the theme of ‘Facing Threats in Community Health Nursing – Steps towards Change’. The one-day
national conference was organised by the Sumandeep College of Nursing in Vadodara.
• The oath-taking and candlelight ceremony of the 39th batch of DGNM students and 5th batch of BSc Nursing students was held on February 12.
• BSc Nursing Interns held a poster exhibition on Government schemes and programmes on February 28, at the Sarsa Community Health Centre with the aim of creating awareness of these schemes among the rural community. A similar mass health education programme was conducted at our Bhadran Extension Centre on March 29.

Events
• International Nurses Day was celebrated May 12 on the theme ‘Nurses a Voice to Lead: Health is a Human Right’ by students and faculty.
• World Hypertension Day was celebrated on May 17. An exhibition of posters and awareness material on hypertension and a camp were organised in collaboration with the Medicine, Dietetic and Physiotherapy departments.
• Breastfeeding Week was celebrated from 1st to 7th August, to educate nursing mothers on the importance and techniques of breastfeeding with live demonstrations on video. Students also organised a poster exhibition.
• October 10, ‘Mental Health Day’ was celebrated in collaboration with the Psychiatry Department, on the theme ‘Young People and Mental Health in a Changing World’.
• More than 150 members of the nursing fraternity across the State participated in a state-level Continuous Nursing Education on ‘Elucidating Obscurity towards Child Health’, organised by the College on March 15. Dr Jyoti Sarin, Professor and Dean of MM College of Nursing, Ambala, Dr Shashi Vani, Emeritus Professor PSMC, Dr Anusha Prabhakaran, Professor of the Dept. of Psychiatry and representative of the Child Protection Unit (Anand district), and Mr Vipin Vageria from Manikaka Topawala Institute of Nursing in Changa, were invited as guest speakers. The CNE was awarded five Credit Hours by the Gujarat Nursing Council.

Extracurricular Activities
• Students of the BSc Nursing course participated in ‘Gujarat Nurses Cricket Championship Season-2’, organised by Sumandeep Nursing College from 19th to 22nd December, and won trophies for ‘Man of the Match’ and ‘Best Batsman of the Tournament’.
• OZONE FEST - 2019, was celebrated by students from 31st January to 2nd February. Cultural events, outdoor sports, indoor games, etc. were organised. A personality contest was held from which Mr and Ms SNA (Students Nursing Association) were selected.

CAM INSTITUTE OF ALLIED HEALTH SCIENCE AND TECHNOLOGY/ SMT. L P PATEL INSTITUTE OF MEDICAL LABORATORY TECHNOLOGY

The institutions continued to offer allied courses in support of the mainstream activity of patient care. Various diploma, undergraduate and postgraduate courses are offered to prepare professionals in diagnosing various clinical conditions. In all, there are 23 courses including PG Diploma in Cardiac Care and Technology, PG Diploma in Lab Technology, BSc in Medical Technology, BSc in Imaging Technology, Masters in Medical Technology, and Masters in Perfusion Technology.

Key Events
• A Thalassemia prevention and screening camp was organised for the new batch of medical technology students (UG/PG) on August 10, with the aim of raising awareness about thalassemia, its treatment, complications, preventive strategies and research activities. A talk on ‘Thalassemia Prevention & Screening’ was delivered by the Zonal Coordinator of the Gujarat State Branch of the Indian Red Cross Society. 155 students and staff were screened by collecting blood samples.
• Aapno Kalakar, a district-level singing competition considered to be the largest of its kind at State level was held on July 11. First year student Pratik Macwan won the 1st prize from among 22 participants in different age groups.
The Department of Science and Technology, through its Department of Scientific and Industrial Research (DSIR) has accorded us the status of a Research Organisation – a unique achievement for a medical college in Gujarat. All research projects carried out in our Department are approved by the Institutional Ethics Committee (IEC) and supported by a team of experts from the Central Research Services (CRS) of the Mandal. Currently, five ICMR (Indian Council of Medical Research) projects are ongoing at PSMC from 2017.

Another distinction is that among all medical colleges in Gujarat, Pramukhswami Medical College (PSMC) has for several years put out the highest number of research papers each calendar year.

The Central Research Services continued its focus on building capacity for research among students and faculty through conducting workshops. PSMC continues to be among the top medical colleges in Gujarat with regard to PubMed-Indexed publications.

As part of the restructuring in clinical and academic services, there has been a change too in the structure that governs the research activities of the Mandal. To maintain and increase the focus on research, a position has been created of an Associate Dean in-charge of Research Services who reports to the Dean of the Medical College.

Research for Better Patient Care

NEW DEVICE FOR NEWBORN REVIVAL: Dr Binoy Shah made a presentation on a foot-operated newborn device for newborn resuscitation at Toronto in May. It improves leakage during resuscitation and also frees one hand for additional work. The device has been studied by CAM investigators and the first human trial which was completed has shown excellent results. The manuscript is in the process of being published.

NEW TECHNIQUE FOR STRUCTURE ANCHORS: Dr K Vishwanathan in his paper titled ‘Simple, cost-effective technique to create a double-loaded suture anchor from a non-loaded suture anchor’ describes an innovative method which is significantly cheaper, easily reproducible, and equally effective as commercially-available suture anchors.

PUBLICATIONS & RESEARCH


SPARSH & Community Extension
An innovative programme for village outreach

Shree Krishna Hospital’s Programme for Advancement of Rural and Social Health (SPARSH) Programme is an innovative programme which is being implemented in 150 villages of Anand, Kheda and Panchmahal districts for diagnosing and treating Non Communicable Diseases (NCD) in the community. SPARSH is designed to create systems and processes that enable the last person in the villages it operates in to access appropriate healthcare facilities. Launched three years ago, it is being funded by the Sir Dorabji Tata Trust, GMM Pfaudler and Shamdasani Foundation. The goal is to develop and test a model of Non Communicable Disease prevention and care in a rural, primary care setting. The objectives are: to implement the SPARSH model in 150 villages in Anand, Kheda and Panchmahal districts and evaluate the package. The entire NCD spectrum covers Hypertension, Diabetes, Chronic Obstructive Pulmonary Disease (COPD), Cancer, Mental Health, Neurological disorders and Musculoskeletal diseases.

During the year, the Mandal signed an MOU with the National Health Systems Resource Centre (NHSRC), State Health Society, Gujarat, to provide technical support for implementing the Ayushman Bharat Programme in Dahod district. Earlier the Mandal had been selected as an Innovation and Learning Centre (ILC) for providing technical support to the Government at national and state level for the roll-out of the Ayushman Bharat Programme’s Comprehensive Health and Wellness Centre initiative. The Central Government has selected only four institutions nationwide to provide technical support to the project. The other three institutions are All India Institute of Medical Sciences (AIIMS) - New Delhi, Jan Swasthya Sahyog (JSS) - Bilaspur, and Catholic Health Association of India (CHAI) - Telangana. CAM has been selected on the basis of work done under the SPARSH Programme.

Shree Krishna Hospital has been promoting the need to adopt a healthy lifestyle amongst children in 150 primary schools of Anand, Kheda and Panchmahal districts. The Programme focuses on three key areas:

1. Physical activity, diet and mental well-being of primary schoolchildren. The SPARSH team of health educators
3. Active screening of blood pressure for people aged more than 20 years and identification of those with oral, breast and cervical cancer was carried out along with targeting groups for screening and identifying known cases of COPD.

<table>
<thead>
<tr>
<th>Service</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Screened for hypertension</td>
<td>8,078</td>
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<tr>
<td>Screened with hypertension</td>
<td>4,89</td>
</tr>
<tr>
<td>Screened for diabetes</td>
<td>7,746</td>
</tr>
<tr>
<td>Screened with diabetes</td>
<td>395</td>
</tr>
<tr>
<td>Screened for cancer</td>
<td>6,698</td>
</tr>
<tr>
<td>Screened for oral cancer</td>
<td>1,700</td>
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<tr>
<td>Screened for breast cancer</td>
<td>3,562</td>
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<tr>
<td>Screened for cervical cancer</td>
<td>1,436</td>
</tr>
<tr>
<td>Screened for urine protein</td>
<td>28</td>
</tr>
<tr>
<td>Found for urine protein</td>
<td>5</td>
</tr>
</tbody>
</table>

Health awareness sessions were organised wherein 142 Community sessions with 5,183 participants and 2,299 Sakhi sessions conducted by Village Health Workers (VHWs) saw a participation of nearly 60,000.

Mobile Health Teams form an integral part of the SPARSH programme – five mobile health teams comprising a doctor, two paramedics, one field supervisor and one VHW each for 150 villages i.e. 1 mobile health team for 30 villages. They carry out screening for Non Communicable Diseases – Hypertension, Diabetes Mellitus and Oral
Cancer, consultation and treatment for known cases, screening for complications and enrolment of patients in SPARSH.

Extension Centres: Expanding the Reach to the Doorsteps of the Community

The Mandal has always striven to ensure that the modern healthcare available at the hospital is within reach of those who live in distant rural areas. Our extension centres are a testimony to this guiding philosophy.

Shree Krishna Hospital has four extension centres offering primary healthcare services and one secondary care centre. Petlad, Bhadaran, Agas and Anand Agriculture University have primary care centres whereas the secondary care centre is at Sevaliya, 70 km from Karamsad.

During the year, around 43,765 patients were treated in the OPDs of the primary healthcare centres. Manned by full-time Medical Officers, these centres also have consultants from the hospital visiting on a weekly basis. Dentistry and physiotherapy services are available on a regular basis.

Sevaliya, the Secondary Care Centre

The Centre, though located in a remote area, is a well-equipped 30-bed facility with services of outpatient departments, operation theatre, trauma centre, a makeshift ICU, laboratory, physiotherapy services, blood component separation unit, pharmacy, X-ray and sonography.

Implementation of Ayushman Bharat Scheme

The Ayushman Bharat Scheme has been a boon to the patients of this region. With the implementation of the Ayushman Bharat Scheme at the Secondary Care Centre, the people of this remote area are receiving the much needed healthcare. This scheme offers services of general medicine, general surgery, gynaecology and dialysis which is available free of cost to eligible patients.

Launch of a Dialysis Unit

This year the Centre received a major lift with the addition of a dialysis unit to its existing services. Five dialysis machines were donated by Smt. Savitaben Shantibhai Patel and installed at the Centre equipping it to handle patients with nephrological and renal conditions. This service is proving to be a boon to patients who hitherto had to travel to distant places for treatment.

During the year, 13,533 patients were treated on outdoor basis, 509 in the wards, 618 in the trauma care. 3,296 patients were given physiotherapy services at the Centre. 89 surgeries were also carried out during the year.
Fund Raising
Reaching Out to Patients

As part of its mandate, the Mandal supports the treatment of indigent and deprived patients, who form a major part of its beneficiaries through:

a. Aashirwad services where outpatient facilities for registration and consultation are absolutely free of cost and admitted patients bear only the cost of pharmacy while undergoing treatment;

b. Concessions in various diagnostic and clinical services to BPL (Below Poverty Line) patients;

c. Implementation of its own healthcare schemes as well as government schemes to support the disadvantaged.

This requires continuing financial support.

Financial support is also required for expansion of infrastructure and equipment to remain abreast with the latest technologies, remain competitive in the sector while providing quality services, as also provide the best learning opportunities to CAM’s medical students.

While a part of these expenses are met through internal collections, a large portion of financial support comes from corporate and individual donors and philanthropic institutions who are drawn to the Mandal’s established credibility in use of funds and its documentation.

Indeed, the Mandal has been accredited for its transparency and credibility with the Platinum Seal of GuideStar India, and also being recognised by the Charities Aid Foundation India, Credibility Alliance, and BSE Sammaan. It is empanelled with TISS’ (Tata Institute of Social Sciences) National CSR Hub up to mid-2020, and as an Implementing Agency by the Indian Institute of Corporate Affairs.

Generous support for needy patients came in various forms during the year:

• A charity performance in January 2019 by renowned Bollywood singers-composers-lyricists Vishal & Shekhar was attended by over 5,500 supporters and helped net Rs. 1.3 crore through sponsorships and donations;

• An amount of Rs. 247.56 lakh was received from the Sir Ratan Tata Trust, Navajbai Tata Trust, Tata Educational and Development Trust, Jamshetji Tata Trust, Sir Dorabji Tata Trust and the Sarvajanik Seva Trust, Mumbai; and

• The PL Patel Memorial Trust Foundation, Natubhai V Patel Charity Trust, Atul Foundation, Shri Jalaram Sevashram Trust, Savitaben & Hirubhai Memorial Foundation and other trusts/foundations donated Rs. 37.51 lakh.
Online donations were received on the Mandal portal, as well as credible online platforms like GiveIndia and Danamojo. Donations worth Rs. 42.09 lakh were received from Indian and overseas donors through GiveIndia.

In response to 53 appeals placed in various publications on behalf of economically-weaker patients, several generous donors contributed Rs. 23.74 lakh.

The quarterly issues of the newsletter Samartans and Parmarth (Gujarati version) was a medium to network regularly with donors. Two new initiatives were taken up: appeals for needy patients were placed on e-portals like Ketto, LetzChange, Milaap which led to a contribution of Rs. 12 lakh for treatment of specific patients; secondly, weekly patient appeals in English dailies helped reach a newer set of donor companies and individuals.

Magnanimous support from philanthropic institutions such as The British Asian Trust (UK), Precmak Ltd, and the Charutar Patidar Samaj (Charlotte, USA), Mr Sureshbhai Bapujibhai Patel, Mr Shantibhai Patel and his family, Mr Bikhubhai and Mr Vijaybhai Patel of Waymade Foundation, UK, and well-wishers enabled the setting up of facilities such as the 550-seat Knowledge Centre, 150-bed Critical Care Centre at Shree Krishna Hospital in Karamsad, as also a 5-bed Dialysis Centre at Sonaba Hospital & Sadaba Prasuti Gruh, Sevaliya. Dr Jayantibhai Patel donated a mobile clinic van for villages around Sevaliya.

Sir Dorabji Tata Trust funds went towards modernising and augmenting treatment facilities at the Hospital with equipment such as the 3 Tesla MRI machine, a CO2 laser for onco-surgeries, and a cryofuge for blood component separation and storage. Two ventilators for the Critical Care Centre were funded by the Natubhai V Patel Charitable Trust. Much-needed painting of the exteriors of four buildings was made possible through the generous donation of Mr N C Patel.

Funds also poured in for the Centre for Public Health for which the foundation stone was laid.
Corporate Social Responsibility
Partnering healthcare projects

The Mandal implements Corporate Social Responsibility (CSR) projects with companies who have included healthcare as part of their CSR Policy. Over the years, the Mandal has emerged as a credible CSR partner for more companies and corporates.

The CSR projects implemented fall under the following categories:

• Seven dialysis machines were funded by Inox Air Products and one by Babul Printing; two ventilators for neonates by the Areez Khambatta Benevolent Trust; an ICU bed unit each by Deepak Nitrite and PBM Polytex.
• Concessions in treatment cost were funded, especially for the more vulnerable group of women and children, and cancer and cardiac patients from economically less-privileged families.
• Preventive healthcare extension activities were supported.

SPARSH, the CAM programme to provide health services to village communities through an integrated robust 3-tier delivery system, has funding support from the Sir Dorabji Tata Trust, GMM Pfaudler, and the Shamdasani Foundation who by end-March contributed Rs. 151 lakh, Rs. 28 lakh and Rs. 10 lakh respectively. The project is supported by the Mandal’s extension centres, the Sonaba Hospital and Sadaba Prasuti Gruh at Sevaliya, and the Shree Krishna Hospital in Karamsad.

Our CSR Partners
• PBM Polytex Limited
• Desai Brothers
• IDMC Ltd
• Yes Bank Ltd
• Banco Aluminium Ltd
• Atul Foundation
• Kaira Can Co
• Kinkel Wagner Ltd
• GMM Pfaudler Ltd
• Oneiro Chemicals Pvt Ltd
• Rasna International
• Amigo Dispensing Solutions Pvt Ltd
• Zenith Fibres
• Voltamp Transformers Ltd
• Jewel Consumer Care Pvt Ltd
• Tarak Chemicals Limited
• Charotar Gas Sahakari Mandali Ltd
• Transpek Industry Ltd
• Deepak Nitrite Ltd
• Collabera Technologies Pvt Ltd
• Vidya Wires Pvt Ltd
• Enviro Infrastructure Company Ltd
• Admark Polycoats Private Limited

With the donation of additional dialysis machines, more patients with renal conditions are being treated.
Visitors
## Deh Daan

**Anand**  
Maniben Babubhai Patel  
Pareshbhai Hirajibhai Mehta  

**Chikhodra**  
Bhagavatiben Raysiabh Patel  

**Karamsad**  
Gunvantbhai Khushaldas Singala  

**Khankuva**  
Ishvarbhai Mathurpatel  

**Kapadvanj**  
Kokilaben Mahendrabhai Soni  

**Vallabh Vidyanagar**  
Induben Kantilal Patel  

**Vasad**  
Manubhai Mahijibhai Patel  

### Donors

#### Rs. 1 Crore and above
- The British Asian Trust  
- Charutar Health Foundation Corp  
- Sir Dorabji Tata Trust  
- Precmack Ltd  

#### Rs. 50 Lakh and above
- Desai Brothers Ltd  

#### Rs. 25 Lakh and above
- Inox Air Products Pvt Ltd  
- Tata Education and Development Trust  
- Give Foundation, India  
- Niranjanbhai C Patel  
- GMMP Foulader Ltd  
- Charotar Gas Sahakari Mandali Ltd  
- Transpek Industry Ltd  
- Vinodiniben S Shah  
- Charutar Vidya Mandal  

#### Rs. 15 Lakh and above
- The JRD Tata Trust  
- Manubhai Jaybhai Desai  
- Natubhai V Patel Charity Trust  
- PBM Polytex Ltd  

#### Rs. 10 Lakh and above
- Cipriani Harrison Valves Pvt Ltd  
- Deepak Nitrite Limited  
- Mangalya Ceramics  
- TVS Motor Company  
- The Lotus Trust  
- Nesco Limited  
- Rasiklal Hemani  
- Banco Aluminum Ltd  
- Noshir Adi Soonawala  

#### Rs. 5 Lakh and above
- IDMC Ltd  
- Anibhai Ramanbhai Patel  
- Jayalaxmi P Patel  
- Voltamp Transformers Ltd  
- Atul Foundation  
- Vibha V Patel  
- Shantabiben Manubhai Patel Charitable Trust  
- Oneiro Chemicals Pvt Ltd  
- Shree Jalaram Sevashram Trust  

#### Rs. 2 Lakh and above
- Collabera Technologies Pvt Ltd  
- Ketto Online Ventures Pvt Ltd  
- Dr Amrita Patel  
- Give Foundation Inc, USA  
- Vidya Wires Pvt Ltd  
- Prafulbhai S Patel  
- Bipinbhai S Patel  
- Jaynarayanbhai S Patel  
- The PSMC Alumni Association  
- Standard Pesticides Pvt Ltd  
- Amul Park Welfare Society  
- Vinodhbabhai Apabhai Patel & Jayshreeben V Patel  
- Pramit K Patel, Executor  
- Sulochanaben Madhukumar Patel  
- Jagaji Construction Company  
- Madhubhan Resort & Spa  
- Nisoli Mfg Company Pvt Ltd  
- Manibhai Dhoribhai Patel  
- Nestor Developers  
- Rameshbhai Himatlal Shah  
- Barinde Sar Patel  
- Mahendrakumar Ambalal Shah  
- Shantibhai Maganbhai Patel  
- Hansika Mahendra Shah  
- Tapas & Co  
- Taraben Naranbhai Patel Charitable Trust  
- Vijaybhai S Patel  
- Charutal Govindbhai Tobacco Pvt Ltd  
- Nisha daCunha  
- Pradipkumar Jayantibhai Patel  
- Nalibhai Prabhubalbhai Patel  
- Yes Bank Ltd  

#### Rs. 1 Lakh and above
- Saurabh P Patel & Brijesh P Patel AOP  
- Ravikiran Ceramic Pvt Ltd  
- Sureshbabhi Somabhai Patel  
- Danamojo Online Solution Pvt Ltd  
- Jalpan Patel  
- Vallabh Vidyanagar Nagarpalika  
- CT Youth Club, Connecticut, USA  
- Dr Nikhil Babubhai Patel  
- AB Charitable Foundation
- Swiss Glasscoat Equipments Ltd
- Vinod B Patel & Urvi V Patel
- Downtown Motors Pvt Ltd
- Mayankbhai Bipinchandra Shah
- Paritosh Residency Pvt Ltd
- Pradipbhai J Desai
- Narmada Toyota Cars Pvt Ltd
- Rotomag Motors & Controls Pvt Ltd
- Niraj Tea Co
- Kaminbhai J Patel
- Dr Viral Patel
- Haresh Jammadas Nimavat
- Pushpaben Natubhai Patel
- Jewel Consumer Care Pvt Ltd
- Surendra S Patel
- Hitesh Pragjibhai Patel
- Rameshbhai C Patel
- R G Subramanyam
- H F Patel Memorial Trust
- Dr Smruti Vaishnav
- Rasiklal Gokuidas Patel
- Ravibhai C Patel
- Supreme Industries Ltd
- Nandanbhai Manibhai Patel
- Ritaben Patel & Bhupendrabhai Patel
- Kunkel Wagner (India) Pvt Ltd
- Amigo Dispensing Solutions Pvt Ltd
- Ghanshyambhai & Yoginiben Patel
- Nirmalaben Gopalbhai Patel
- Vinodbhai Chhotabhai Patel
- Narayanbhai Narsinhbhai Patel
- Harleenkaur Chawla
- Shantaben Jamubhai Patel Memorial Trust
- Kaira Can Company Ltd
- Zenith Fibres Ltd
- Dr Wasim A Shaikh
- Siddhi Roadways
- Pharanza Herbal Pvt Ltd
- Baroque Pharmaceuticals Pvt Ltd
- Enviro Infrastructure Co Ltd
- Admark Polycoats Pvt Ltd

**Rs. 50,000 and above**
- Design Consortium
- Jayshreeben Mahendrabhai Patel
- Mahendrabhai Chhotabhai Patel
- Chandrakantbhai Dahyabhai Patel
- Anoopam Mission
- Boon Investment & Trading Co Pvt Ltd
- Union Bank of India
- Milcent Appliances Pvt Ltd
- Dr Samirkumar Bhanubhai Patel
- Arvindbhai Chaturbhai Patel, USA
- Bhumendrabhai Shankarlal Shah
- Bipinchandra Jivanlal Parmar
- Harshadbhai Madanlal Patel
- Laxmichand Nanjibhai Shah
- Babubhai Gordhanbhai Patel
- Unique Forgings (India) Pvt Ltd
- EMTICI Engineering Ltd
- Krishnakumar Amritlal Ganatra
- Ashok Tiles
- Dinsha & Taruben Desai
- Niranjambhai Patel
- Rakeshbhai Umedbhai Patel, USA
- Dr Manisha K Gohel
- Shree Vir Vitthalbhai Patel Dardi Sahayak Charitable Trust
- Areez Khambatta Benevolent Trust
- Aniruddhabhai P Joshi
- Shantilal M Shah Charity Trust
- Jayshil Kumar Patel, Canada
- Jalaram Satsang Seva Mandal Trust
- Jaymin Rohitkumar Bhavsar
- GAACL Education Society
- Pradip Indulal Patel
- Gemue Geber Muellerapparate Bau GMBH & Co KG
- Airtech Engineers
- Dahyabhai Kalidasbhai Patel
- Manisha Charitable Trust
- Yash Kirankumar Patel
- Madhusudan Shantilal Vaishnav
- Dr Farokh Erach Udwadia
- Keyurbhai D Modi
- Amar Cold Storage

**Rs. 25,000 and above**
- Ganesh Surgicals
- Buildquick Infrastructure Pvt Ltd
- Sanjivani Medicines
- Shristi English Medium School
- Mehulbhai Aniruddhabhai Joshi
- Mayankbhai Madhukarbhai Patel
- Ishwarbhai Fakirbhai Patel
- ABC Process Solutions Pvt Ltd
- Raxak Inte. & Security Protection Pvt Ltd
- Nilaykumar & Bros Jewellers
- Patel Security Services
- Jethalal A & Vidyagauri J Parikh Charitable Trust
- Techno Designs
- Amrishbhai G Shah
- Yagna Infrastructure
- B M Associates
- Hitendranath Bhaktinath Shukla
- Kavindra Jani
- Neelam Harish Kapoor
- Suraj Bharat Sheth
- Vulcan Industrial Engg Co Ltd
- Steelfit Engineering Co
- Nishaben N Mistry
- Navneet Foundation
- Tripcon Engineering Pvt Ltd
- Rajputana Stainless Ltd
- Nimesh Pharma
- Laxcon Steels Ltd
Donations made through our Charities in USA, UK, Canada

- Dr Barindrabhai Desai, UK
- Dr Jayantibhai Gopaldasbhai Patel, USA
- Virench Patel, USA
To The Members of Charutar Arogya Mandal

Report on the Audit of the Financial Statements

Qualified Opinion

We have audited the accompanying financial statements of Charutar Arogya Mandal (“the Trust”), which comprise the Balance Sheet as at March 31, 2019, and the Statement of Income and Expenditure, the Cash Flow Statement for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, of the matter described in the Basis for Qualified Opinion section below, the aforesaid financial statements give the information required by the Bombay Public Charitable Trust Act, 1950 in the manner so required and give a true and fair view in conformity with the Accounting Standards as applicable to the Trust and other accounting principles generally accepted in India, of the state of affairs of the Trust as at March 31, 2019, and its excess of expenditure over income and its cash flows for the year ended on that date.

Basis for Qualified Opinion

The amount of Gratuity and Leave Encashment payable as on March 31, 2019, as computed by the Actuary, aggregate to Rs. 3,664.80 lakh (Rs. 3,617.23 lakh as at March 31, 2018) against which a provision of Rs. 1,400.58 lakh (Rs. 1,000.58 lakh as at March 31, 2018) has been made and for the balance amount of Rs. 2,264.22 lakh (Rs. 2,616.65 lakh as at March 31, 2018) no provision has been made in the books of accounts. This is not in compliance with the applicable provisions of Accounting Standard 15 ‘Employee Benefits’.

We conducted our audit in accordance with the Standards on Auditing (SAs) issued by the Institute of Chartered Accountants of India. Our responsibilities under those Standards are further described in the Auditor’s Responsibility for the Audit of the Financial Statements section of our report. We are independent of the Trust in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules made thereunder and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI’s Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our qualified opinion on the financial statements.

Emphasis of Matter

We draw your attention to note 7 of Schedule S regarding the adjustment to balance of fixed assets, if any, that may be required due to reconciliation of physical fixed assets with fixed assets as per fixed asset register will be done only after the completion of physical verification of fixed assets.

Our opinion is not qualified in respect of this matter.

Information Other than the Financial Statements and Auditor’s Report Thereon

The Trust’s Management is responsible for the other information. The other information comprises the information included in the Management report, but does not include the financial statements and our auditor’s report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

When we read the Management report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance as required under SA 720 ‘The Auditor’s responsibilities Relating to Other Information’.

Management’s Responsibility for the Financial Statements

The Trust’s Management is responsible for the matters with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Trust in accordance with the Accounting Standards applicable to the Trust and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Bombay Public Charitable Trust Act, 1950 for safeguarding the assets of the Trust and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design,
implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Trust’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Trust or to cease operations, or has no realistic alternative but to do so.

The Trust’s Management is also responsible for overseeing the Trust’s financial reporting process.

**Auditor’s Responsibility for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of management’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Trust’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor’s report. However, future events or conditions may cause the Trust to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

**Report on Other Legal and Regulatory Requirements**

As required by The Bombay Public Charitable Trust Act, 1950 applicable to the State of Gujarat and on the basis of such checks as we considered necessary and appropriate and according to information and explanations given to us during the course of audit, we enclose in the Annexure, a statement on the matters specified therein.

For **DELOITTE HASKINS & SELLS**  
Chartered Accountants  
(Firm’s Registration No. 117365W)

Gaurav J. Shah  
Partner  
(Membership No. 35701)  
(UDIN: 19035701AAAACQ3859)

Place: Ahmedabad  
Date: 19th July, 2019
Annexure to the Auditors’ Report

(Referred to under ‘Report on Other Legal and Regulatory Requirements’ section of our report of even date)

a) The accounts are maintained regularly and in accordance with the provisions of the Bombay Public Charitable Trust Act, 1950 and the Rules thereunder.

b) The receipts and disbursements are properly shown in the accounts.

c) The cash balance and vouchers in the custody of the Accountant on the date of audit were in agreement with the accounts.

d) All the books, deeds, accounts, vouchers and other documents of records required by us, were produced before us.

e) A register of movable and immovable properties is maintained, however, attention is drawn to “Emphasis of Matter” in the audit report.

f) The General Manager (Accounts) appeared before us and furnished the necessary information required by us.

g) No property or funds of the Trust were applied for any object or purpose other than for the objects of the Trust.

h) The amounts which are outstanding as at March 31, 2019, for more than one year from the due date are Rs. 84,87,939/-. No amounts have been written off during the year.

i) During the year, tenders were invited where the repairs and construction expenditure exceeded Rs. 5,000. We have verified the same on test check basis.

j) No money of the Trust has been invested contrary to the provision of section 35.

k) There has not been alienation of immovable property contrary to the provisions of section 36 which have come to our notice.

l) Any special matter the auditor may think fit or necessary to bring to the notice of the Deputy or Assistant Charity Commissioner – None.

m) No cases of irregular, illegal or improper expenditure or failure or omission to recover moneys or other property belonging to the trust or of loss, or waste of money or other property have come to our notice.

n) The budget has been filed in the form provided by rule 16A.

For DELOITTE HASKINS & SELLS
Chartered Accountants
(Firm’s Registration No. 117365W)
Gaurav J. Shah
Partner
(Membership No. 35701)
(UDIN: 19035701AAAACQ3859)

Place: Ahmedabad
Date: 19th July, 2019
Balance Sheet as at 31st March, 2019

Shri Atul Patel  
Chairman, Charutar Arogya Mandal  
H M Patel Centre for Medical Care & Education  
Gokal Nagar, Karamsad 388 325.  
Phone no. (02692) 223666  
Regn.No. F / 119 / Anand dt. 01.08.1972  
FCRA Regn.No. 042040053 dt. 19.04.1985,  
Bank A/c.No. 36110524321

<table>
<thead>
<tr>
<th>Particulars</th>
<th>Sch</th>
<th>As at 31.03.2019</th>
<th>As at 31.03.2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>SOURCES OF FUNDS :</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Corpus and Funds</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Corpus fund</td>
<td>A</td>
<td>3,398.22</td>
<td>3,327.33</td>
</tr>
<tr>
<td>Medical relief, infrastructure development and other funds</td>
<td>B</td>
<td>15,461.57</td>
<td>15,016.10</td>
</tr>
<tr>
<td>Research fund</td>
<td>C</td>
<td>322.05</td>
<td>223.49</td>
</tr>
<tr>
<td>FCRA fund</td>
<td>D</td>
<td>2,554.73</td>
<td>1,719.75</td>
</tr>
<tr>
<td>Cancer prevention and care programme</td>
<td>E</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Income &amp; Expenditure Account:</td>
<td>F</td>
<td>(14,267.70)</td>
<td>(13,933.36)</td>
</tr>
<tr>
<td>Secured Loans</td>
<td>G</td>
<td>696.16</td>
<td>1,064.99</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td>8,165.03</td>
<td>7,418.30</td>
</tr>
<tr>
<td><strong>APPLICATION OF FUNDS :</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Infrastructure and Investments</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fixed Assets</td>
<td>H</td>
<td>8,463.12</td>
<td>7,482.99</td>
</tr>
<tr>
<td>Investments</td>
<td>I</td>
<td>5,150.56</td>
<td>4,923.53</td>
</tr>
<tr>
<td><strong>Current Assets</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inventories (As Valued &amp; Certified by the Management)</td>
<td></td>
<td>562.62</td>
<td>464.42</td>
</tr>
<tr>
<td>Receivables</td>
<td>J</td>
<td>1,338.08</td>
<td>613.49</td>
</tr>
<tr>
<td>Interest accrued</td>
<td>K</td>
<td>54.65</td>
<td>8.77</td>
</tr>
<tr>
<td>Deposits and advances</td>
<td>L</td>
<td>428.49</td>
<td>322.62</td>
</tr>
<tr>
<td>Cash &amp; bank balances</td>
<td>L</td>
<td>150.82</td>
<td>30.80</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td>2,534.66</td>
<td>1,440.10</td>
</tr>
<tr>
<td><strong>Less : Liabilities &amp; Provisions</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net Working Capital</td>
<td>M</td>
<td>7,983.31</td>
<td>6,428.32</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td>5,448.65</td>
<td>(4,988.22)</td>
</tr>
</tbody>
</table>

Significant Accounting Policies  
Notes on Accounts

As per our separate report of even date attached herewith  
On behalf of the Charutar Arogya Mandal

For Deloitte Haskins & Sells  
Chartered Accountants

Gaurav J. Shah  
Partner

Karamsad  
Date : 19th July, 2019

Atul Patel  
Chairman

Dr. Amrita Patel  
Trustee

Nitin Desai  
Trustee

Prayasvin Patel  
Trustee

Jeevan Akhouri  
General Manager (Accounts)

Sandeep Desai  
Chief Executive Officer

Jagrut Bhatt  
Hon. Secretary

Karamsad  
Date : 19th July, 2019
Income and Expenditure Account for the Year Ended 31st March, 2019

<table>
<thead>
<tr>
<th>Particulars</th>
<th>Sch</th>
<th>2018-19</th>
<th>2017-18</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>INCOME</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Treatment Income (Net)</td>
<td>N</td>
<td>8,495.59</td>
<td>6,963.21</td>
</tr>
<tr>
<td>Grants</td>
<td></td>
<td>22.89</td>
<td>20.31</td>
</tr>
<tr>
<td>Other Income</td>
<td>O</td>
<td>67.54</td>
<td>140.41</td>
</tr>
<tr>
<td><strong>Medical Care</strong></td>
<td></td>
<td>8,586.02</td>
<td>7,123.93</td>
</tr>
<tr>
<td><strong>Medical Education</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuition Fees (Net)</td>
<td></td>
<td>7,342.03</td>
<td>6,350.66</td>
</tr>
<tr>
<td>Other Income</td>
<td>O</td>
<td>92.78</td>
<td>184.03</td>
</tr>
<tr>
<td><strong>Other Income</strong></td>
<td></td>
<td>7,434.81</td>
<td>6,534.69</td>
</tr>
<tr>
<td>Donations from Community</td>
<td></td>
<td>387.29</td>
<td>432.45</td>
</tr>
<tr>
<td>Other Income</td>
<td>O</td>
<td>618.26</td>
<td>647.60</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td>10,055.55</td>
<td>10,80.05</td>
</tr>
<tr>
<td><strong>EXPENDITURE</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Manpower</td>
<td></td>
<td>4,325.41</td>
<td>3,600.03</td>
</tr>
<tr>
<td>Cost of Material Consumed</td>
<td></td>
<td>3,328.46</td>
<td>3,120.51</td>
</tr>
<tr>
<td>Administrative and other overheads</td>
<td>P</td>
<td>1,471.11</td>
<td>1,225.68</td>
</tr>
<tr>
<td>Depreciation</td>
<td></td>
<td>515.35</td>
<td>570.01</td>
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<tr>
<td><strong>Medical Care</strong></td>
<td></td>
<td>9,640.33</td>
<td>8,516.23</td>
</tr>
<tr>
<td>Manpower</td>
<td></td>
<td>6,542.61</td>
<td>5,782.36</td>
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<tr>
<td>Administrative and other overheads</td>
<td>P</td>
<td>493.25</td>
<td>490.05</td>
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<tr>
<td>Depreciation</td>
<td></td>
<td>99.16</td>
<td>86.85</td>
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<tr>
<td><strong>Medical Education</strong></td>
<td></td>
<td>7,135.02</td>
<td>6,359.26</td>
</tr>
<tr>
<td>Manpower</td>
<td></td>
<td>125.69</td>
<td>120.08</td>
</tr>
<tr>
<td>Cost of Material Consumed</td>
<td></td>
<td>198.49</td>
<td>172.41</td>
</tr>
<tr>
<td>Administrative and other overheads</td>
<td>P</td>
<td>194.26</td>
<td>179.03</td>
</tr>
<tr>
<td>Research Expenses</td>
<td>Q</td>
<td>86.88</td>
<td>92.22</td>
</tr>
<tr>
<td>Depreciation</td>
<td></td>
<td>61.29</td>
<td>67.64</td>
</tr>
<tr>
<td><strong>Other Expenditure</strong></td>
<td></td>
<td>666.61</td>
<td>631.38</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td>17,441.96</td>
<td>15,506.87</td>
</tr>
<tr>
<td><strong>(Deficit) for the year</strong></td>
<td></td>
<td>(415.58)</td>
<td>(768.20)</td>
</tr>
<tr>
<td>Interest transferred from Corpus Fund &amp; HM Patel Centenary</td>
<td></td>
<td>81.24</td>
<td>114.33</td>
</tr>
<tr>
<td>Corpus Fund</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>(Deficit) Carried to Balance Sheet</strong></td>
<td></td>
<td>(334.34)</td>
<td>(653.87)</td>
</tr>
</tbody>
</table>

As per our separate report
of even date attached herewith

On behalf of the Charutar Arogya Mandal

<table>
<thead>
<tr>
<th>Chartered Accountants</th>
<th>Atul Patel</th>
<th>Dr. Amrita Patel</th>
<th>Nitin Desai</th>
<th>Prayasvin Patel</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chairman</td>
<td>Chairman</td>
<td>Trustee</td>
<td>Trustee</td>
<td>Trustee</td>
</tr>
<tr>
<td>Gaurav J. Shah</td>
<td>Jeevan Akhouri</td>
<td>General Manager (Accounts)</td>
<td>Sandeep Desai</td>
<td>Jagrut Bhatt</td>
</tr>
<tr>
<td>Partner</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Karamsad</td>
<td>Karamsad</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Date : 19th July, 2019</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Date : 19th July, 2019
## Cash Flow Statement for the Year Ended 31st March, 2019

### A. CASH FLOW FROM OPERATING ACTIVITIES:

<table>
<thead>
<tr>
<th>Particulars</th>
<th>2018-19</th>
<th>2017-18</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net (Deficit)</td>
<td>(334.34)</td>
<td>(653.87)</td>
</tr>
<tr>
<td>Adjustments for:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation</td>
<td>677.96</td>
<td>728.80</td>
</tr>
<tr>
<td>Loss (Profit) on Sale of Assets</td>
<td>3.23</td>
<td>60.26</td>
</tr>
<tr>
<td>Interest Accured</td>
<td>(105.75)</td>
<td>(57.24)</td>
</tr>
<tr>
<td>Provision for doubt debts</td>
<td>55.72</td>
<td>28.00</td>
</tr>
<tr>
<td></td>
<td>631.16</td>
<td>759.82</td>
</tr>
<tr>
<td>(Deficit)/surplus before working capital changes</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Adjustment for change in:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Receivables</td>
<td>(1,044.03)</td>
<td>278.97</td>
</tr>
<tr>
<td>Inventory</td>
<td>(98.20)</td>
<td>15.95</td>
</tr>
<tr>
<td>Payable</td>
<td>1,554.99</td>
<td>606.45</td>
</tr>
<tr>
<td></td>
<td>412.76</td>
<td>901.37</td>
</tr>
<tr>
<td>Cash generated from/(used in) from operations</td>
<td>709.58</td>
<td>1,007.32</td>
</tr>
<tr>
<td>Tax Refund/(Paid) (Taxes deducted at sources)</td>
<td>111.97</td>
<td>(134.33)</td>
</tr>
<tr>
<td>Cash flow generated from/(used in) operating activities</td>
<td>(A)</td>
<td>821.55</td>
</tr>
</tbody>
</table>

### B. CASH FLOW FROM INVESTING ACTIVITIES:

<table>
<thead>
<tr>
<th>Particulars</th>
<th>2018-19</th>
<th>2017-18</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchase of Fixed Assets</td>
<td>(2,028.59)</td>
<td>(2,083.58)</td>
</tr>
<tr>
<td>Sale of Fixed assets</td>
<td>-</td>
<td>67.19</td>
</tr>
<tr>
<td>Interest on Investment</td>
<td>105.75</td>
<td>57.24</td>
</tr>
<tr>
<td>Realization /(Investment) in Fixed Deposits</td>
<td>(227.03)</td>
<td>(943.79)</td>
</tr>
<tr>
<td>Net cash (used in) investing activities</td>
<td>(B)</td>
<td>(2,149.87)</td>
</tr>
</tbody>
</table>

### C. CASH FLOW FROM FINANCING ACTIVITIES:

<table>
<thead>
<tr>
<th>Particulars</th>
<th>2018-19</th>
<th>2017-18</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funds received</td>
<td>1,817.17</td>
<td>2,128.20</td>
</tr>
<tr>
<td>Proceeds/(Repayment) of Term Loan</td>
<td>(263.04)</td>
<td>(86.36)</td>
</tr>
<tr>
<td>(Repayment)/Proceeds from Short term borrowings</td>
<td>(105.79)</td>
<td>(2.95)</td>
</tr>
<tr>
<td>Cash generated from Finance Activities</td>
<td>(C)</td>
<td>1,448.34</td>
</tr>
<tr>
<td>Net increase in Cash &amp; Cash Equivalents</td>
<td>(A+B+C)</td>
<td>2,038.89</td>
</tr>
<tr>
<td>Cash &amp; Cash Equivalents at beginning of year</td>
<td>30.80</td>
<td>21.86</td>
</tr>
<tr>
<td>Cash &amp; Cash Equivalents at the end of the year</td>
<td>150.82</td>
<td>30.80</td>
</tr>
</tbody>
</table>

### Notes to Cashflow Statement:

1. Cash and cash equivalents include:
   - Cash on hand: 9.49, 6.06
   - With Scheduled Banks:
     - In fixed deposits: -
     - Cheques on Hand: -
     - Saving accounts: 141.33, 24.74
     - 141.33, 24.74
     - 150.82, 30.80

2. The Cash Flow statement has been prepared under the ‘Indirect Method’ set out in Accounting Standard-3 “Cash Flow Statement”
## Receipt & Payment Account for the period from 01.04.2018 to 31.03.2019

### (Rs. in Lakhs)

<table>
<thead>
<tr>
<th>Receipt</th>
<th>Amount</th>
<th>Payment</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Opening Balance as on 01.04.18</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash &amp; Bank Balance</td>
<td>30.80</td>
<td>Purchase of Assets during the Year</td>
<td>2,028.59</td>
</tr>
<tr>
<td>Medical Relief and other Fund</td>
<td>812.74</td>
<td>Repayment of Term loan</td>
<td>263.04</td>
</tr>
<tr>
<td>Research Fund</td>
<td>98.56</td>
<td>Deposits Made during the year</td>
<td>105.87</td>
</tr>
<tr>
<td>FCRA Fund</td>
<td>834.98</td>
<td>Increase in Debtors</td>
<td>780.31</td>
</tr>
<tr>
<td>Donation for Corpus Fund</td>
<td>70.89</td>
<td>Manpower Expense</td>
<td>10,407.38</td>
</tr>
<tr>
<td>Revenue Donation</td>
<td>387.29</td>
<td>Investment made during the year</td>
<td>227.03</td>
</tr>
<tr>
<td>Rent of Quarters and Hostels</td>
<td>137.97</td>
<td>Other Expenditure Related to Treatment</td>
<td>3,081.77</td>
</tr>
<tr>
<td>Tuition Fees Income</td>
<td>7,735.22</td>
<td>Administrative and Other Overheads</td>
<td>1,705.38</td>
</tr>
<tr>
<td>Treatment Income</td>
<td>8,495.59</td>
<td>Electricity Expense</td>
<td>306.22</td>
</tr>
<tr>
<td>Grant</td>
<td>22.89</td>
<td>Repayment of Overdraft</td>
<td>105.79</td>
</tr>
<tr>
<td>Miscellaneous Income</td>
<td>589.51</td>
<td>Financial Charges</td>
<td>140.58</td>
</tr>
<tr>
<td>Research Income</td>
<td>98.38</td>
<td>Research Expenses</td>
<td>0.30</td>
</tr>
<tr>
<td>Interest Income</td>
<td>86.46</td>
<td>Increase in Inventories</td>
<td>98.20</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Closing Balance as on 31.03.19</strong></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash &amp; Bank Balance</td>
<td>150.82</td>
</tr>
</tbody>
</table>

**Cash & Bank Balance**

19,401.28

---

For Deloitte Haskins & Sells
Chartered Accountants

Gaurav J. Shah
Partner

Karamsad
Date: 19th July, 2019

On behalf of the Charutar Arogya Mandal

Jeevan Akhouri
General Manager (Accounts)

Sandeep Desai
Chief Executive Officer

Karamsad
Date: 19th July, 2019
## Schedules to financial statements

### SCHEDULE A

**CORPUS FUNDS**

(Rs. In Lakhs)

<table>
<thead>
<tr>
<th>Particulars</th>
<th>As at 31.03.2019</th>
<th>As at 31.03.2018</th>
</tr>
</thead>
</table>

#### (i) GENERAL CORPUS FUND

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance as per last Balance Sheet</td>
<td>1,519.64 1,426.01</td>
</tr>
<tr>
<td>Add: Received during the year</td>
<td>1.01 14.67</td>
</tr>
<tr>
<td>Transferred from fund (Refer Schedule B (i))</td>
<td>- 51.00</td>
</tr>
<tr>
<td>Interest earned during the year</td>
<td>72.49 121.04</td>
</tr>
<tr>
<td>Less: Utilised during the year</td>
<td>2.63 9.75</td>
</tr>
<tr>
<td>Interest transferred to Income &amp; Expenditure Account</td>
<td>52.39 83.33</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>1,538.12</strong></td>
</tr>
</tbody>
</table>

#### (ii) H M PATEL CENTENARY CORPUS FUND

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance as per last Balance Sheet</td>
<td>422.41 414.53</td>
</tr>
<tr>
<td>Add: Interest earned during the year</td>
<td>29.36 31.54</td>
</tr>
<tr>
<td>Less: Interest transferred to Income &amp; Expenditure Account</td>
<td>22.02 23.66</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>429.75</strong></td>
</tr>
</tbody>
</table>

#### (iii) JTT - CAM CORPUS FUND (For Scholarship)

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance as per last Balance Sheet</td>
<td>885.28 875.93</td>
</tr>
<tr>
<td>Add: Interest earned during the year</td>
<td>58.61 66.66</td>
</tr>
<tr>
<td>Less: Utilised during the year</td>
<td>13.54 57.31</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>930.35</strong></td>
</tr>
</tbody>
</table>

#### (iv) INFOSYS FOUNDATION

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance as per last Balance Sheet</td>
<td>500.00 500.00</td>
</tr>
<tr>
<td>Interest accrued during the year</td>
<td>46.12 46.25</td>
</tr>
<tr>
<td>Less: Utilised during the year</td>
<td>46.12 46.25</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>500.00</strong></td>
</tr>
</tbody>
</table>

**TOTAL ..............................................**

3,398.22 

3,327.33
# Schedules to financial statements

## SCHEDULE B

### MEDICAL RELIEF, INFRASTRUCTURE DEVELOPMENT AND OTHER FUNDS

<table>
<thead>
<tr>
<th>Particulars</th>
<th>As at 31.03.2019</th>
<th>As at 31.03.2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>(i) MEDICAL RELIEF &amp; OTHER FUNDS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Balance as per last Balance Sheet</td>
<td>7,944.55</td>
<td>7,617.49</td>
</tr>
<tr>
<td>Add : Received during the year</td>
<td>613.40</td>
<td>660.21</td>
</tr>
<tr>
<td>Interest earned during the year</td>
<td>11.59</td>
<td>7.28</td>
</tr>
<tr>
<td>Transferred from fund (Refer Schedule B (vii))</td>
<td>49.86</td>
<td>39.37</td>
</tr>
<tr>
<td>Transferred from fund (Refer Schedule C)</td>
<td>25.73</td>
<td>10.55</td>
</tr>
<tr>
<td>Less : Transfer to Corpus Fund (Refer Schedule A (i))</td>
<td>-</td>
<td>51.00</td>
</tr>
<tr>
<td>: Transfer to Research Fund (Refer Schedule C)</td>
<td>4.71</td>
<td>-</td>
</tr>
<tr>
<td>: Utilised during the year</td>
<td>509.40</td>
<td>339.35</td>
</tr>
<tr>
<td></td>
<td>8,131.02</td>
<td>7,944.55</td>
</tr>
<tr>
<td><strong>(ii) Navajbhai Ratan Tata Trust</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Balance as per last Balance Sheet</td>
<td>1,142.76</td>
<td>1,320.70</td>
</tr>
<tr>
<td>Add : Interest earned during the year</td>
<td>3.01</td>
<td>14.32</td>
</tr>
<tr>
<td>Less : Transferred from fund (Refer Schedule B (iii))</td>
<td>6.25</td>
<td>-</td>
</tr>
<tr>
<td>Depreciation</td>
<td>163.49</td>
<td>192.26</td>
</tr>
<tr>
<td></td>
<td>976.03</td>
<td>1,142.76</td>
</tr>
<tr>
<td><strong>DETAILS OF FUND</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fixed Assets</td>
<td>930.41</td>
<td>1,743.90</td>
</tr>
<tr>
<td>Investments</td>
<td>39.38</td>
<td>503.57</td>
</tr>
<tr>
<td>Bank Balance</td>
<td>0.05</td>
<td>0.24</td>
</tr>
<tr>
<td>Other assets/(liabilities)</td>
<td>6.19</td>
<td>(1,104.95)</td>
</tr>
<tr>
<td></td>
<td>976.03</td>
<td>1,142.76</td>
</tr>
<tr>
<td><strong>(iii) Sir Dorabji Tata Trust</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Balance as per last Balance Sheet</td>
<td>650.00</td>
<td>-</td>
</tr>
<tr>
<td>Add : Received during the year</td>
<td>210.94</td>
<td>650.00</td>
</tr>
<tr>
<td>Interest earned during the year</td>
<td>1.92</td>
<td>-</td>
</tr>
<tr>
<td>Transferred from fund (Refer Schedule B (ii))</td>
<td>6.25</td>
<td>-</td>
</tr>
<tr>
<td>Less : Utilised during the year</td>
<td>60.00</td>
<td>-</td>
</tr>
<tr>
<td>Refund</td>
<td>1.30</td>
<td>-</td>
</tr>
<tr>
<td>Depreciation</td>
<td>98.50</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>709.31</td>
<td>650.00</td>
</tr>
<tr>
<td><strong>DETAILS OF FUND</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fixed Assets</td>
<td>558.17</td>
<td>-</td>
</tr>
<tr>
<td>Investments</td>
<td>65.00</td>
<td>-</td>
</tr>
<tr>
<td>Bank Balance</td>
<td>3.17</td>
<td>-</td>
</tr>
<tr>
<td>Other assets/(liabilities)</td>
<td>82.97</td>
<td>650.00</td>
</tr>
<tr>
<td></td>
<td>709.31</td>
<td>650.00</td>
</tr>
</tbody>
</table>
## Schedules to financial statements

<table>
<thead>
<tr>
<th>Particulars</th>
<th>As at 31.03.2019</th>
<th>As at 31.03.2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>(iv) Give India</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Add : Received during the year</td>
<td>38.16</td>
<td>41.43</td>
</tr>
<tr>
<td>Less : Utilised during the year</td>
<td>28.72</td>
<td>41.43</td>
</tr>
<tr>
<td></td>
<td>9.44</td>
<td>-</td>
</tr>
<tr>
<td>(v) Infrastructure &amp; other funds</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Balance as per last Balance Sheet</td>
<td>4,969.87</td>
<td>4,615.86</td>
</tr>
<tr>
<td>Add : Received during the year</td>
<td>25.05</td>
<td>16.89</td>
</tr>
<tr>
<td>Transferred from Tuition Fee</td>
<td>432.09</td>
<td>1,015.17</td>
</tr>
<tr>
<td>Interest earned during the year</td>
<td>2.06</td>
<td>2.34</td>
</tr>
<tr>
<td>Less : Utilised during the year</td>
<td>32.88</td>
<td>680.39</td>
</tr>
<tr>
<td></td>
<td>5,396.19</td>
<td>4,969.87</td>
</tr>
<tr>
<td>(vi) Tata Education Trust</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Balance as per last Balance Sheet</td>
<td>67.73</td>
<td>75.67</td>
</tr>
<tr>
<td>Less : Depreciation</td>
<td>7.10</td>
<td>7.94</td>
</tr>
<tr>
<td></td>
<td>60.63</td>
<td>67.73</td>
</tr>
<tr>
<td>DETAILS OF FUND</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fixed Assets</td>
<td>60.63</td>
<td>67.73</td>
</tr>
<tr>
<td></td>
<td>60.63</td>
<td>67.73</td>
</tr>
<tr>
<td>(vii) TCS Foundation</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Balance as per last Balance Sheet</td>
<td>241.19</td>
<td>295.83</td>
</tr>
<tr>
<td>Add : Interest earned during the year</td>
<td>14.97</td>
<td>14.29</td>
</tr>
<tr>
<td>Less : Transferred to Medical fund (Refer Schedule B (i))</td>
<td>49.86</td>
<td>39.37</td>
</tr>
<tr>
<td>Utilised during the year</td>
<td>3.91</td>
<td>4.79</td>
</tr>
<tr>
<td>Depreciation</td>
<td>23.44</td>
<td>24.77</td>
</tr>
<tr>
<td></td>
<td>178.95</td>
<td>241.19</td>
</tr>
<tr>
<td>DETAILS OF FUND</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fixed Assets</td>
<td>44.07</td>
<td>17.65</td>
</tr>
<tr>
<td>Investments</td>
<td>135.00</td>
<td>223.54</td>
</tr>
<tr>
<td>Other assets/(liabilities)</td>
<td>(0.12)</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>178.95</td>
<td>241.19</td>
</tr>
<tr>
<td>TOTAL</td>
<td>15,461.57</td>
<td>15,016.10</td>
</tr>
</tbody>
</table>
Schedules to financial statements

**SCHEDULE C:**
**RESEARCH FUND**

<table>
<thead>
<tr>
<th>Particulars</th>
<th>As at 31.03.2019</th>
<th>As at 31.03.2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance as per last Balance Sheet</td>
<td>223.49</td>
<td>232.21</td>
</tr>
<tr>
<td>Add : Received during the year</td>
<td>208.47</td>
<td>66.29</td>
</tr>
<tr>
<td>Transferred from fund (Refer Schedule B (i))</td>
<td>4.71</td>
<td>-</td>
</tr>
<tr>
<td>Transferred from fund (Refer Schedule D)</td>
<td>0.52</td>
<td>-</td>
</tr>
<tr>
<td>Less : Transferred to Medical fund (Refer Schedule B (ii))</td>
<td>25.73</td>
<td>10.55</td>
</tr>
<tr>
<td>Transferred to FCRA fund (Refer Schedule D)</td>
<td>0.62</td>
<td>-</td>
</tr>
<tr>
<td>Transferred to Income &amp; Expenditure A/c to the extent utilised during the year</td>
<td>88.79</td>
<td>64.46</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>322.05</strong></td>
<td><strong>223.49</strong></td>
</tr>
</tbody>
</table>

**SCHEDULE D:**
**FCRA Fund**

<table>
<thead>
<tr>
<th>Particulars</th>
<th>As at 31.03.2019</th>
<th>As at 31.03.2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance as per last Balance Sheet</td>
<td>1,719.75</td>
<td>999.41</td>
</tr>
<tr>
<td>Add : Interest earned during the year</td>
<td>32.06</td>
<td>25.45</td>
</tr>
<tr>
<td>Received during the year</td>
<td>867.72</td>
<td>770.23</td>
</tr>
<tr>
<td>Transferred from fund (Refer Schedule C)</td>
<td>0.62</td>
<td>-</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>2,620.15</strong></td>
<td><strong>1,795.09</strong></td>
</tr>
<tr>
<td>Less : Interest transferred to Income &amp; Expenditure Account</td>
<td>6.83</td>
<td>7.34</td>
</tr>
<tr>
<td>Transferred to Research fund (Refer Schedule C)</td>
<td>0.52</td>
<td>-</td>
</tr>
<tr>
<td>Utilised during the year for medical relief</td>
<td>58.07</td>
<td>68.00</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>2,554.73</strong></td>
<td><strong>1,719.75</strong></td>
</tr>
</tbody>
</table>

Note: The above funds includes amount of Rs. 293.26 lakhs (P.Y. 290.29 lakhs) towards Corpus Fund.
### SCHEDULE E:
**Cancer Prevention and Care Programme**

<table>
<thead>
<tr>
<th>Particulars</th>
<th>As at 31.03.2019</th>
<th>As at 31.03.2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>(i) JTT Contribution</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Balance as per last Balance Sheet</td>
<td>-</td>
<td>9.80</td>
</tr>
<tr>
<td>Add: Received during the year</td>
<td>-</td>
<td>5.37</td>
</tr>
<tr>
<td>Interest earned during the year</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Less: Utilised during the year</td>
<td>-</td>
<td>15.17</td>
</tr>
<tr>
<td>Depreciation</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

### SCHEDULE F:
**INCOME & EXPENDITURE ACCOUNT**

<table>
<thead>
<tr>
<th>Particulars</th>
<th>As at 31.03.2019</th>
<th>As at 31.03.2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance as per last Balance Sheet</td>
<td>(13,933.36)</td>
<td>(13,279.49)</td>
</tr>
<tr>
<td>Add: Deficit for the year</td>
<td>(334.34)</td>
<td>(653.87)</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>(14,267.70)</td>
<td>(13,933.36)</td>
</tr>
</tbody>
</table>

### SCHEDULE G:
**SECURED LOANS**

<table>
<thead>
<tr>
<th>Particulars</th>
<th>As at 31.03.2019</th>
<th>As at 31.03.2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>(i) Term Loans from Banks</td>
<td></td>
<td></td>
</tr>
<tr>
<td>For Purchase of Equipments:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>From Oriental Bank of Commerce</td>
<td>447.27</td>
<td>669.34</td>
</tr>
<tr>
<td>(Against hypothecation of equipments)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>From Yes Bank Limited</td>
<td>10.50</td>
<td>55.87</td>
</tr>
<tr>
<td>(Against hypothecation of equipments)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>From Siemens Financial Services Pvt. Ltd</td>
<td>4.40</td>
<td>-</td>
</tr>
<tr>
<td>(Against hypothecation of equipments)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>462.17</td>
<td>725.21</td>
</tr>
<tr>
<td>Bank</td>
<td>Out 1</td>
<td>Out 2</td>
</tr>
<tr>
<td>---------------------------</td>
<td>-------</td>
<td>-------</td>
</tr>
<tr>
<td>Oriental Bank of Commerce</td>
<td>137.04</td>
<td>279.06</td>
</tr>
<tr>
<td>[Against Fixed Deposits of Rs. 1586.87 lakhs (P.Y.Rs.1586.40 lacs) pledged as security]</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bank of Baroda</td>
<td>2.23</td>
<td>54.07</td>
</tr>
<tr>
<td>[Against Fixed Deposits of Rs. 300.00 lakhs (P.Y.Rs.300.00 lakhs) pledged as security]</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Yes Bank Ltd.</td>
<td>-</td>
<td>6.65</td>
</tr>
<tr>
<td>[Against Fixed Deposits of Rs. 260.00 lakhs (P.Y.Rs.260.00 lacs) pledged as security]</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Indian Bank</td>
<td>0.27</td>
<td>-</td>
</tr>
<tr>
<td>[Against Fixed Deposits of Rs. 300.00 lakhs (P.Y.Rs. NIL) pledged as security]</td>
<td></td>
<td></td>
</tr>
<tr>
<td>IDBI Bank Ltd.</td>
<td>94.45</td>
<td>-</td>
</tr>
<tr>
<td>[Against Fixed Deposits of Rs. 200.00 lakhs (P.Y.Rs.Nil) pledged as security]</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**TOTAL** ..........................................................

<table>
<thead>
<tr>
<th></th>
<th>Out 1</th>
<th>Out 2</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>233.99</td>
<td>339.78</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>696.16</td>
<td>1,064.99</td>
</tr>
<tr>
<td>PARTICULARS</td>
<td>At Cost as at 1st April, 2018</td>
<td>Additions during the Year</td>
</tr>
<tr>
<td>-------------</td>
<td>-----------------------------</td>
<td>---------------------------</td>
</tr>
<tr>
<td>Land (Freehold)</td>
<td>81.73</td>
<td>-</td>
</tr>
<tr>
<td>Buildings</td>
<td>4,537.73</td>
<td>3.487</td>
</tr>
<tr>
<td>Furniture &amp; dead stock</td>
<td>1,009.42</td>
<td>1.360</td>
</tr>
<tr>
<td>Equipments</td>
<td>6,858.86</td>
<td>2.72</td>
</tr>
<tr>
<td>Furniture &amp; dead stock</td>
<td>1,009.42</td>
<td>1.360</td>
</tr>
<tr>
<td>Equipment</td>
<td>6,858.86</td>
<td>2.72</td>
</tr>
<tr>
<td>Solar water system</td>
<td>68.41</td>
<td>6.22</td>
</tr>
<tr>
<td>Work-in-progress</td>
<td>11.28</td>
<td>54.69</td>
</tr>
<tr>
<td>Capital Advance</td>
<td>62.91</td>
<td>178.78</td>
</tr>
<tr>
<td>Sub Total (A)</td>
<td>13,695.00</td>
<td>1,695.96</td>
</tr>
<tr>
<td>Assets acquired from Earmarked Donations</td>
<td>91.49</td>
<td>23.76</td>
</tr>
<tr>
<td>From Donations</td>
<td>91.49</td>
<td>23.76</td>
</tr>
<tr>
<td>Sub Total (B)</td>
<td>2,230.10</td>
<td>1,837.96</td>
</tr>
<tr>
<td>GRAND TOTAL (A+B)</td>
<td>15,925.10</td>
<td>3,533.92</td>
</tr>
</tbody>
</table>
## Schedules to financial statements

### SCHEDULE I:

**INVESTMENTS**

<table>
<thead>
<tr>
<th>Particulars</th>
<th>As at 31.03.2019</th>
<th>As at 31.03.2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>In Fixed Deposits</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Considered Good</td>
<td></td>
<td></td>
</tr>
<tr>
<td>With Scheduled Banks</td>
<td>4,379.56</td>
<td>4,152.53</td>
</tr>
<tr>
<td>[Includes Rs. 629.13 lakhs (P.Y.486.36 lakhs) for FCRA deposits, FDR's aggregating to Rs. 3364.95 lakhs (P.Y. Rs. 3276.36 lacs) pledged as securities]</td>
<td></td>
<td></td>
</tr>
<tr>
<td>With Corporate Bodies</td>
<td>770.00</td>
<td>770.00</td>
</tr>
<tr>
<td>With Charotar Gramodhhar Sahakari Mandal Limited</td>
<td>1.00</td>
<td>1.00</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>5,150.56</strong></td>
<td><strong>4,923.53</strong></td>
</tr>
</tbody>
</table>

### SCHEDULE J:

**RECEIVABLES**

<table>
<thead>
<tr>
<th>Particulars</th>
<th>As at 31.03.2019</th>
<th>As at 31.03.2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Considered good</td>
<td>1,338.08</td>
<td>613.49</td>
</tr>
<tr>
<td>Considered doubtful</td>
<td>402.50</td>
<td>346.78</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>1,740.58</strong></td>
<td><strong>960.27</strong></td>
</tr>
</tbody>
</table>

Less : Provision for doubtful debts                     | 402.50           | 346.78           |

**TOTAL**                                              | **1,338.08**     | **613.49**       |

### SCHEDULE K:

**DEPOSITS AND ADVANCES**

<table>
<thead>
<tr>
<th>Particulars</th>
<th>As at 31.03.2019</th>
<th>As at 31.03.2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deposits</td>
<td>49.53</td>
<td>52.00</td>
</tr>
<tr>
<td>Employee advances</td>
<td>5.40</td>
<td>-</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>58.47</td>
<td>81.97</td>
</tr>
<tr>
<td>Advances</td>
<td>53.88</td>
<td>39.41</td>
</tr>
<tr>
<td>Tax deducted at source</td>
<td>261.21</td>
<td>149.24</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>428.49</strong></td>
<td><strong>322.62</strong></td>
</tr>
</tbody>
</table>
Schedules to financial statements

**SCHEDULE L:**

**CASH AND BANK BALANCES**

<table>
<thead>
<tr>
<th>Particulars</th>
<th>As at 31.03.2019</th>
<th>As at 31.03.2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash on hand</td>
<td>9.49</td>
<td>6.06</td>
</tr>
<tr>
<td>Cheques on hand</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Balances with scheduled banks (in the name of Mandal and its Institutions)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>In current account</td>
<td>2.62</td>
<td>-</td>
</tr>
<tr>
<td>In savings accounts</td>
<td>96.81</td>
<td>11.60</td>
</tr>
<tr>
<td>In savings accounts for Tata Trusts funded programmes</td>
<td>41.52</td>
<td>13.00</td>
</tr>
<tr>
<td>In FCRA accounts (State Bank of India, Anand)</td>
<td>0.38</td>
<td>0.14</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>150.82</strong></td>
<td><strong>30.80</strong></td>
</tr>
</tbody>
</table>

**SCHEDULE M:**

**LIABILITIES & PROVISIONS**

<table>
<thead>
<tr>
<th>Particulars</th>
<th>As at 31.03.2019</th>
<th>As at 31.03.2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>(i) Liabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current liabilities</td>
<td>1,498.40</td>
<td>1,305.54</td>
</tr>
<tr>
<td>Advance tuition fees</td>
<td>3,007.28</td>
<td>2,614.09</td>
</tr>
<tr>
<td>Sundry creditors</td>
<td>1,953.29</td>
<td>1,508.11</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>6,458.97</strong></td>
<td><strong>5,427.74</strong></td>
</tr>
<tr>
<td>(ii) Provision</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dearness allowance/ Pay arrears</td>
<td>123.76</td>
<td>-</td>
</tr>
<tr>
<td>Gratuity &amp; Leave encashment</td>
<td>1,400.58</td>
<td>1,000.58</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>1,524.34</strong></td>
<td><strong>1,000.58</strong></td>
</tr>
</tbody>
</table>

**SCHEDULE N:**

**TREATMENT INCOME**

<table>
<thead>
<tr>
<th>Particulars</th>
<th>2018-19</th>
<th>2017-18</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income From:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Health care</td>
<td>7,038.54</td>
<td>5,822.41</td>
</tr>
<tr>
<td>Pharmacy</td>
<td>4,021.40</td>
<td>3,241.30</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>11,059.94</td>
<td>9,063.71</td>
</tr>
<tr>
<td>Less: Concession on treatment</td>
<td>2,564.35</td>
<td>2,100.50</td>
</tr>
<tr>
<td><strong>Net Treatment Income</strong></td>
<td><strong>8,495.59</strong></td>
<td><strong>6,963.21</strong></td>
</tr>
</tbody>
</table>
### Schedules to financial statements

#### SCHEDULE O:

**OTHER INCOME** (Rs. In Lakhs)

<table>
<thead>
<tr>
<th>Particulars</th>
<th>2018-19</th>
<th>2017-18</th>
</tr>
</thead>
<tbody>
<tr>
<td>(i) From Medical Care:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Income from Investments</td>
<td>3.66</td>
<td>3.03</td>
</tr>
<tr>
<td>Miscellaneous Income</td>
<td>63.88</td>
<td>137.38</td>
</tr>
<tr>
<td></td>
<td>67.54</td>
<td>140.41</td>
</tr>
<tr>
<td>(ii) From Medical Education:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Income from Investments</td>
<td>0.38</td>
<td>0.83</td>
</tr>
<tr>
<td>Miscellaneous Income</td>
<td>92.40</td>
<td>183.20</td>
</tr>
<tr>
<td></td>
<td>92.78</td>
<td>184.03</td>
</tr>
<tr>
<td>(iii) Other Income:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Income from Investments</td>
<td>47.06</td>
<td>21.70</td>
</tr>
<tr>
<td>Interest on Income Tax Refund</td>
<td>-</td>
<td>22.91</td>
</tr>
<tr>
<td>Miscellaneous Income</td>
<td>42.51</td>
<td>140.82</td>
</tr>
<tr>
<td>Income from canteen</td>
<td>390.72</td>
<td>326.28</td>
</tr>
<tr>
<td>Rent from Quarters and Hostels</td>
<td>137.97</td>
<td>135.89</td>
</tr>
<tr>
<td></td>
<td>618.26</td>
<td>647.60</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>778.58</strong></td>
<td><strong>972.04</strong></td>
</tr>
</tbody>
</table>
Schedules to financial statements

**SCHEDULE P:**

**ADMINISTRATIVE AND OTHER OVERHEADS**

(Rs. In Lakhs)

<table>
<thead>
<tr>
<th>Particulars</th>
<th>2018-19</th>
<th>2017-18</th>
</tr>
</thead>
<tbody>
<tr>
<td>(i) For Medical Care</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Electricity</td>
<td>186.13</td>
<td>184.04</td>
</tr>
<tr>
<td>Postage &amp; Communication Expenses</td>
<td>7.16</td>
<td>3.81</td>
</tr>
<tr>
<td>Advertisement &amp; Publicity Expenses</td>
<td>35.84</td>
<td>37.71</td>
</tr>
<tr>
<td>Security Expenses</td>
<td>114.86</td>
<td>108.16</td>
</tr>
<tr>
<td>Printing &amp; Stationery Expenses</td>
<td>65.06</td>
<td>82.41</td>
</tr>
<tr>
<td>Other Administrative Expenses</td>
<td>245.89</td>
<td>192.37</td>
</tr>
<tr>
<td>Interest on overdraft and term Loan</td>
<td>102.31</td>
<td>133.91</td>
</tr>
<tr>
<td>Repair &amp; Maintenance</td>
<td>654.91</td>
<td>455.16</td>
</tr>
<tr>
<td>Loss on sale of assets</td>
<td>3.23</td>
<td>0.11</td>
</tr>
<tr>
<td>Provision for doubtful debts</td>
<td>55.72</td>
<td>28.00</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>1,471.11</td>
<td>1,225.68</td>
</tr>
<tr>
<td>(ii) For Medical Education</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Electricity</td>
<td>82.31</td>
<td>87.53</td>
</tr>
<tr>
<td>Postage &amp; Communication Expenses</td>
<td>1.38</td>
<td>0.47</td>
</tr>
<tr>
<td>Advertisement &amp; Publicity Expenses</td>
<td>8.21</td>
<td>6.21</td>
</tr>
<tr>
<td>Security Expenses</td>
<td>31.26</td>
<td>26.86</td>
</tr>
<tr>
<td>Printing &amp; Stationery Expenses</td>
<td>8.22</td>
<td>9.89</td>
</tr>
<tr>
<td>Other Administrative Expenses</td>
<td>184.91</td>
<td>116.32</td>
</tr>
<tr>
<td>Education training expenses</td>
<td>130.57</td>
<td>110.48</td>
</tr>
<tr>
<td>Repair &amp; Maintenance</td>
<td>8.12</td>
<td>29.54</td>
</tr>
<tr>
<td>Interest on overdraft</td>
<td>38.27</td>
<td>42.60</td>
</tr>
<tr>
<td>Loss on sale of assets</td>
<td>-</td>
<td>60.15</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>493.25</td>
<td>490.05</td>
</tr>
<tr>
<td>(ii) For Other Expenses</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Electricity</td>
<td>37.78</td>
<td>34.31</td>
</tr>
<tr>
<td>Postage &amp; Communication Expenses</td>
<td>0.88</td>
<td>0.95</td>
</tr>
<tr>
<td>Advertisement &amp; Publicity Expenses</td>
<td>4.24</td>
<td>1.01</td>
</tr>
<tr>
<td>Security Expenses</td>
<td>22.25</td>
<td>17.48</td>
</tr>
<tr>
<td>Printing &amp; Stationery Expenses</td>
<td>0.72</td>
<td>1.64</td>
</tr>
<tr>
<td>Other Administrative Expenses</td>
<td>79.94</td>
<td>65.10</td>
</tr>
<tr>
<td>Repair &amp; Maintenance</td>
<td>48.45</td>
<td>58.54</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>194.26</td>
<td>179.03</td>
</tr>
<tr>
<td><strong>TOTAL ........................................</strong></td>
<td>2,158.62</td>
<td>1,894.76</td>
</tr>
</tbody>
</table>

**CHARUTAR AROGYA MANDAL I ANNUAL REPORT 2018-2019**
Schedules to financial statements

**SCHEDULE Q:**

**RESEARCH EXPENSES**

<table>
<thead>
<tr>
<th>Particulars</th>
<th>2018-19</th>
<th>2017-18</th>
</tr>
</thead>
<tbody>
<tr>
<td>Manpower</td>
<td>130.29</td>
<td>128.93</td>
</tr>
<tr>
<td>Postage &amp; Communication Expenses</td>
<td>0.46</td>
<td>0.09</td>
</tr>
<tr>
<td>Printing &amp; Stationery Expenses</td>
<td>1.03</td>
<td>2.15</td>
</tr>
<tr>
<td>Other Administrative Expenses</td>
<td>50.89</td>
<td>28.13</td>
</tr>
<tr>
<td>Repair &amp; Maintenance</td>
<td>0.13</td>
<td>0.07</td>
</tr>
<tr>
<td>Research Expenses</td>
<td>0.30</td>
<td>1.67</td>
</tr>
<tr>
<td>Depreciation</td>
<td>2.16</td>
<td>4.30</td>
</tr>
</tbody>
</table>

|                          | 185.26     | 165.34     |
| Less: Recoveries and others | 98.38      | 73.12      |

| Net Research Expenses         | 86.88      | 92.22      |
SIGNIFICANT ACCOUNTING POLICIES

1. Basis of preparation of Financial Statements
   a. The financial statements have been prepared under the historic cost convention on accrual basis in accordance with the generally accepted accounting principles in India, except otherwise stated.
   b. Government grant is accounted when received.
   c. Funds:
      i. Corpus Fund: Funds received for general purpose and as decided by the management are credited to Corpus Fund Account. Interest earned on investment of Corpus Fund is credited to the said fund account and 75% of the interest credited is transferred to Income & Expenditure Account.
      ii. H M Patel Centenary Corpus Fund: Funds received for meeting the cost of indigent Cancer patients and interest earned thereon are credited to H M Patel Centenary Corpus Fund Account and 75% of the interest credited is transferred to Income & Expenditure Account.
      iii. JTT - CAM Corpus Fund: Funds received from Jamsetji Tata Trust for scholarship to MBBS students and interest earned thereon is credited to Jamsetji Tata Trust -CAM Corpus Fund Account and used for scholarships to needy students.
      iv. Infosys Foundation: Funds received from Infosys Foundation to provide quality, affordable and concessional medical care to the underprivileged and poor among the rural community. Interest earned thereon is credited to said fund account and the entire amount of interest earned is to be utilised for the said purpose.
      v. HT Parekh Foundation: Funds received from HT Parekh Foundation to meet operating and administrative expenses of Shree Krishna Hospital of the Mandal, credited to the Corpus Fund under FCRA. Interest earned thereon is to be credited to the said Fund and utilised for the said purpose.
   d. Donations received from communities/institutions for specific purpose are credited to respective earmarked funds and for other than specific purpose are credited to Income & Expenditure Account.

2. Use of Estimates
   The preparation of financial statements requires estimates and assumptions to be made that affect the reported amount of assets and liabilities on date of the financial statement and the reported amount of revenues and expenses during the reporting period. Difference between the actual result and estimates are recognised in the period in which the results are known/materialized.

3. Revenue Recognition
   a. Income from treatment service is recognised as and when services are rendered.
   b. Pharmacy income is recognised as and when the medicines are sold.
   c. Tuition fee is accounted for on accrual basis. Differential amount of fees between NRI category and general category is utilised for Infrastructure Development / payment of scholarships and balance to fee account.

4. Fixed Assets
   Fixed assets are stated at cost.

5. Depreciation
   Depreciation on fixed assets is provided on the written down value basis at the rates as per the provisions of Income Tax Act 1961 except Life saving medical equipments, which are depreciated at 15% against 40% as per the act. Assets valuing up to Rs.5,000/- are depreciated in the year of purchase.

6. Investments
   Investments are carried at cost and provision is made to recognise any diminution in value, other than that of temporary nature.
7. Inventories

Inventories are valued at lower of cost or net realisable value. Inventories include medicines, medical and surgical items, stores, housekeeping materials and other consumables. The cost of Medicines is the actual purchase cost and in case of other items the cost is determined on first in first out basis.

8. Retirement Benefits

a. Contributions to Provident Fund and Superannuation Fund are charged to Income and Expenditure Account.

b. Gratuity Liability is determined on the basis of number of years of completed service and the last drawn salary as on 31st March, 2019, on actuarial basis as estimated by an independent actuary

c. Liability for Leave Encashment benefit is determined on the basis of accumulated leave balance and the last drawn salary as on 31st March, 2019, on actuarial basis as estimated by an independent actuary

9. Library Books

Expenditure on Library Books are charged to Income & Expenditure Account.

SCHEDULE S

NOTES TO ACCOUNTS

1. Information about the Trust

Charutar Arogya Mandal (the 'Mandal') is a Public Charitable Trust, registered under the Bombay Public Trust Act, 1950 (Reg. no. F / 119 / Anand) and the Societies Act, 1860 (Reg. No. GUJ/ 91/ Anand). The Mandal provides quality medical education and health care to the rural community equitably with commitment, excellence, and honesty and at affordable cost to their utmost satisfaction.


2. Contingent Liabilities:

<table>
<thead>
<tr>
<th>Sr.</th>
<th>Particulars</th>
<th>As at 31st March 2019</th>
<th>As at 31st March 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>a.</td>
<td>Madhya Gujarat Vij Co. Ltd (MGVCL) had lodged a claim on Mandal for revised</td>
<td>24.23</td>
<td>24.23</td>
</tr>
<tr>
<td></td>
<td>tariff. The Mandal challenged the same in Gujarat High Court, which decided</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>the matter in favour of the Mandal. However MGVCL has appealed against the</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>order in the Supreme Court of India. The Mandal has paid Rs. 6.06 lakhs</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>under protest has shown the same as advances in Schedule “K” of the financial</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>statements.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b.</td>
<td>Claim against the Mandal towards affiliation fees for PG courses by the S.P.</td>
<td>89.97</td>
<td>89.97</td>
</tr>
<tr>
<td></td>
<td>University and pending with Gujarat High Court. The Mandal has paid Rs.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>10.00 lakhs under protest has shown the same as advances in Schedule “K” of</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>the financial statements.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>c.</td>
<td>Claims against Mandal not acknowledged as debt and pending with different</td>
<td>Amount not</td>
<td>Amount not</td>
</tr>
<tr>
<td></td>
<td>Authorities</td>
<td>ascertifiable</td>
<td>ascertifiable</td>
</tr>
<tr>
<td>d.</td>
<td>Bank Guarantees given to Medical Council of India and other organisations.</td>
<td>528.00</td>
<td>381.88</td>
</tr>
<tr>
<td></td>
<td>[against pledge of Fixed deposits of Rs.477.48 lacs (previous year Rs. 193.14</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>lakhs)]</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

3. Employee benefits (Rs. in lakhs)

<table>
<thead>
<tr>
<th>Sr.</th>
<th>Particulars</th>
<th>As at 31st March 2019</th>
<th>As at 31st March 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>a.</td>
<td>Gratuity</td>
<td>2117.38</td>
<td>2078.99</td>
</tr>
<tr>
<td></td>
<td>Liability as per actuarial valuations</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Provision in the books of accounts</td>
<td>1038.39</td>
<td>638.39</td>
</tr>
</tbody>
</table>
Mandal has received earmarked donations from various donors for acquisition of capital assets. Depreciation for the assets acquired out of such donations has been booked against respective fund accounts and has not being charged to Income & Expenditure Account. Such depreciation for the year is Rs.367.27 lakhs (P.Y. Rs 224.97 lakhs) has been booked against the respective funds. Refer Schedule “H”.

In the year 1985, Mandal acquired land from various parties at a rate as agreed with Government of Gujarat. Thereafter various parties demanded increase in the rate and have filed claims against Mandal As per the direction of the Gujarat High Court, an out of court settlement was arrived in April 2017. The amount payable is Rs.96.73 lakhs of which Rs.77.04 lakhs (P.Y. Rs.77.04 lakhs) has been deposited with the Registrar, Gujarat High Court.

Balances in the accounts of sundry debtors, advances and creditors are subject to confirmation by the parties. Necessary adjustments, if any, will be made as and when the accounts are settled.

The Trust is in process of physical verification of fixed assets and reconciliation of physical fixed assets with the fixed assets register maintained by the trust. However, any adjustment required due to differences in physical fixed assets and assets as per fixed assets register, will be made only after the completion of physical verification of fixed assets and it’s reconciliation with fixed assets register.

The breakup of the net amount of income included “Donation from community” under the head “Other Income” in Income and Expenditure Account is as under:

<table>
<thead>
<tr>
<th>Particulars</th>
<th>2018-19</th>
<th>2017-18</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income</td>
<td>193.41</td>
<td>260.89</td>
</tr>
<tr>
<td>Less : Transfer to Corpus Fund</td>
<td>0.00</td>
<td>51.00</td>
</tr>
<tr>
<td>Expenditure</td>
<td>73.53</td>
<td>50.71</td>
</tr>
<tr>
<td>Surplus of Income over expenditure</td>
<td>119.87</td>
<td>159.18</td>
</tr>
</tbody>
</table>

Figures for the previous year have been regrouped or rearranged, wherever required to make them comparable with those of the current year.

As per our separate report of even date attached herewith

On behalf of the Charutar Arogya Mandal

For Deloitte Haskins & Sells
Chartered Accountants

Atul Patel
Chairman

Dr. Amrita Patel
Trustee

Nitin Desai
Trustee

Prayasvin Patel
Trustee

Gaurav J. Shah
Partner

Jeevan Akhouri
General Manager (Accounts)

Sandeep Desai
Chief Executive Officer

Jagrut Bhatt
Hon. Secretary

Karamsad
Date: 19th July, 2019

Karamsad
Date: 19th July, 2019
IDENTITY

- Charutar Arogya Mandal is a public charitable trust, registered under the Bombay Public Trust Act 1950 (Regd.No.F/119/Anand) and the Societies Act, 1860 (Regd.No. GUJ/91/Anand)
- MOA and AoA are available on request.
- Mandal is registered under section 6(1)(a) of the Foreign Contribution (regulation) Act 1976 (Regd. No. 042040053).

Visitors are welcome to the addresses given on the “www.charutarhealth.org” link on our website

Name & Address of Main Bankers: Oriental Bank of Commerce, Gokal Nagar, Karamsad 388 325.
Name & Address of Auditors: Deloitte Haskins & Sells, Chartered Accountants, 19th Floor, Shapath – V, S.G. Road, Ahmedabad 380 015.

VISION AND IMPACT

Mission
To provide modern and professional health care to the rural community equitably with commitment, excellence, honesty and integrity.

Vision
We would offer to our patients, comprehensive and personalized health care with commitment and compassion at an affordable cost, to their utmost satisfaction, while keeping ourselves abreast of the state-of-the-art technology.

IMPACT
The efforts made in fulfilling our mission have had a great impact in the lives of the rural population in the vicinity of the Mandal. Seven extension centres are operated by the Mandal in the adjoining villages, enabling the hospital to take its services closer to the community. Cancer awareness programme in 27 villages has enabled early detection of the disease and thereby its treatment.

GOVERNANCE

Details of members of the Board of Governors as at March 31, 2019.

<table>
<thead>
<tr>
<th>Sr. No.</th>
<th>Name</th>
<th>AGE</th>
<th>Sex</th>
<th>Position on Board</th>
<th>Occupation competence</th>
<th>Area of attended</th>
<th>Meetings attended</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Shri Atulbhai Patel</td>
<td>68</td>
<td>M</td>
<td>Chairman</td>
<td>Industrialist</td>
<td>Management</td>
<td>4/4</td>
</tr>
<tr>
<td>2</td>
<td>Shri Jagrut Bhatt</td>
<td>63</td>
<td>M</td>
<td>Hon. Secretary</td>
<td>Industrialist</td>
<td>Management</td>
<td>3/4</td>
</tr>
<tr>
<td>3</td>
<td>Dr. Vijaybhai Patel</td>
<td>65</td>
<td>M</td>
<td>Member</td>
<td>Doctor</td>
<td>Management</td>
<td>4/4</td>
</tr>
<tr>
<td>4</td>
<td>Shri Vikrambhai Patel</td>
<td>Adult</td>
<td>M</td>
<td>Member</td>
<td>Industrialist</td>
<td>Management</td>
<td>4/4</td>
</tr>
<tr>
<td>5</td>
<td>Shri Mayurbhai Patel</td>
<td>59</td>
<td>M</td>
<td>Member</td>
<td>Industrialist</td>
<td>Management</td>
<td>3/4</td>
</tr>
<tr>
<td>6</td>
<td>Dr. Gauriben Trivedi</td>
<td>58</td>
<td>F</td>
<td>Member</td>
<td>Retired Bureaucrat</td>
<td>Management</td>
<td>3/4</td>
</tr>
<tr>
<td>7</td>
<td>Shri Tarakbhai Patel</td>
<td>43</td>
<td>M</td>
<td>Member</td>
<td>Industrialist</td>
<td>Management</td>
<td>4/4</td>
</tr>
<tr>
<td>8</td>
<td>Ms. Meghaben Patel</td>
<td>33</td>
<td>F</td>
<td>Member</td>
<td>Industrialist</td>
<td>Management</td>
<td>3/4</td>
</tr>
<tr>
<td>9</td>
<td>Shri Amitbhai Patel</td>
<td>51</td>
<td>M</td>
<td>Member</td>
<td>Architect Design Consortium</td>
<td>Management</td>
<td>1/1</td>
</tr>
<tr>
<td>10</td>
<td>Shri Sandeep Desai</td>
<td>54</td>
<td>M</td>
<td>CEO (Ex-officio)</td>
<td>Service</td>
<td>Management</td>
<td>4/4</td>
</tr>
<tr>
<td>11</td>
<td>Shri Jeevan Kumar Akhouri</td>
<td>58</td>
<td>M</td>
<td>Head Finance (Ex-officio)</td>
<td>Service</td>
<td>Management</td>
<td>3/3</td>
</tr>
<tr>
<td>12</td>
<td>Dr Himanshu Pandya</td>
<td>61</td>
<td>M</td>
<td>Dean, (Ex-officio)</td>
<td>Service</td>
<td>Management</td>
<td>2/2</td>
</tr>
<tr>
<td>13</td>
<td>Smt Darshnaben Patel</td>
<td>Adult</td>
<td>F</td>
<td>Ex-officio Member</td>
<td>Social Service</td>
<td>Management</td>
<td>4/4</td>
</tr>
<tr>
<td>Sr. No.</td>
<td>Name</td>
<td>AGE</td>
<td>Sex</td>
<td>Position on Board</td>
<td>Occupation competence</td>
<td>Area of attended</td>
<td>Meetings attended</td>
</tr>
<tr>
<td>--------</td>
<td>-----------------------------</td>
<td>-----</td>
<td>-----</td>
<td>------------------------------------</td>
<td>-----------------------</td>
<td>------------------</td>
<td>-------------------</td>
</tr>
<tr>
<td>14</td>
<td>Er. Bhikhubhai B Pate</td>
<td>68</td>
<td>M</td>
<td>Ex-officio Member</td>
<td>Social Service</td>
<td>Management</td>
<td>2/4</td>
</tr>
<tr>
<td>15</td>
<td>Shri Sudhir Mankad, IAS</td>
<td>71</td>
<td>M</td>
<td>Expert Nominated by the BOG</td>
<td>Retired Professional</td>
<td>Management</td>
<td>3/3</td>
</tr>
<tr>
<td>16</td>
<td>Shri Keshav Desiraju</td>
<td>63</td>
<td>M</td>
<td>Expert Nominated by the BOG</td>
<td>Retired Professional</td>
<td>Management</td>
<td>2/3</td>
</tr>
<tr>
<td>17</td>
<td>Dr. Sudarshan Iyengar</td>
<td>64</td>
<td>M</td>
<td>Expert Nominated by the BOG</td>
<td>Retired Professional</td>
<td>Management</td>
<td>1/3</td>
</tr>
<tr>
<td>18</td>
<td>Smt Geetaben Goradia</td>
<td>65</td>
<td>F</td>
<td>Expert Nominated by the BOG Member</td>
<td>Industrialist</td>
<td>Management</td>
<td>3/3</td>
</tr>
</tbody>
</table>

- The Board of Governors met four times during the year 2018-19 on April, 17, 2018, July, 28, 2018, December, 1, 2018 and March, 30, 2019 Minutes of the meetings are documented and circulated.
- A rotation policy exists and is practiced.
- The Governing Body approves programmes, budgets, annual activity reports and audited financial statements. The Governing Body ensures the organisation’s compliance with laws and regulations.

**ACCOUNTABILITY AND TRANSPARENCY**

- No remuneration, sitting fees or any other form of compensation has been paid since inception of the Mandal to any member of the Governing Body / Trustee except who is an employee of the Mandal and ex-officio member of the Governing Body.

Following reimbursements have been made to the members of the Governing Body:
- Traveling expenses (to attend the meetings of the Governing Body): Nil
- No other reimbursements have been made to any member of the Governing Body / Trustee.
- CEO’s Remuneration: Rs.4.32 lakhs p.m.
- Remuneration of 3 highest paid clinical staff members: Rs.6.36 lakhs p.m; Rs.6.75 lakhs p.m; Rs.7.30 lakhs p.m.
- Remuneration of the lowest paid staff member: Rs.0.08 lakhs p.m.
- Staff details as at March 31, 2019:

<table>
<thead>
<tr>
<th>Gender</th>
<th>Full time</th>
<th>Part time</th>
<th>Consultants</th>
<th>Volunteers (Unpaid)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Male</td>
<td>724</td>
<td>36</td>
<td>53</td>
<td>0</td>
</tr>
<tr>
<td>Female</td>
<td>838</td>
<td>2</td>
<td>16</td>
<td>0</td>
</tr>
</tbody>
</table>

All members of the Governing Body / Trustees are “volunteers” giving their time pro bona. They are not included in the details above.

- Distribution of staff according to salary levels as at March 31, 2019:

<table>
<thead>
<tr>
<th>Slab of gross salary including benefits paid to staff</th>
<th>Male</th>
<th>Female</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Less than Rs. 5000/-</td>
<td>NIL</td>
<td>NIL</td>
<td>NIL</td>
</tr>
<tr>
<td>Rs.5000/- to Rs. 10000/-</td>
<td>188</td>
<td>223</td>
<td>411</td>
</tr>
<tr>
<td>Rs. 10000/- to Rs.25000/-</td>
<td>227</td>
<td>356</td>
<td>583</td>
</tr>
<tr>
<td>Rs. 25000/- to Rs.50000/-</td>
<td>201</td>
<td>135</td>
<td>336</td>
</tr>
<tr>
<td>Rs.50000/- to Rs. 100000/-</td>
<td>93</td>
<td>87</td>
<td>180</td>
</tr>
<tr>
<td>Above Rs.100000/-</td>
<td>104</td>
<td>55</td>
<td>159</td>
</tr>
<tr>
<td>Total</td>
<td>813</td>
<td>856</td>
<td>1669</td>
</tr>
</tbody>
</table>

The staff table includes the salaries of both staff as well as paid consultants in the respective categories for the year ending March 31, 2019.
Total cost of national travel by all personnel (including volunteers) & members of the governing body: Rs. 46.08 lakhs.

Total cost of international travel by all personnel (including volunteers) & members of the governing body:

<table>
<thead>
<tr>
<th>Sr No.</th>
<th>Name</th>
<th>Designation</th>
<th>Destination</th>
<th>Purpose</th>
<th>Gross expense</th>
<th>Sponsor</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Dr. S. Nimbalkar</td>
<td>Professor</td>
<td>USA</td>
<td>Conference</td>
<td>2.66</td>
<td>NA</td>
</tr>
<tr>
<td>2</td>
<td>Deepak Ganjiwala</td>
<td>Occupational Therapist</td>
<td>Qatar</td>
<td>Conference</td>
<td>0.25</td>
<td>NA</td>
</tr>
<tr>
<td>3</td>
<td>Dr. S. Nimbalkar</td>
<td>Professor</td>
<td>France</td>
<td>Conference</td>
<td>0.86</td>
<td>NA</td>
</tr>
<tr>
<td>4</td>
<td>Dr Devangi Desai</td>
<td>Associate Professor</td>
<td>Canada</td>
<td>Conference</td>
<td>2.06</td>
<td>NA</td>
</tr>
<tr>
<td>5</td>
<td>Dr Monica Gupta</td>
<td>Asst. Dean Clinical Exellance</td>
<td>Scotland</td>
<td>Conference</td>
<td>2.55</td>
<td>NA</td>
</tr>
<tr>
<td>6</td>
<td>Shri Binoy V Shah</td>
<td>Student</td>
<td>Canada</td>
<td>Conference</td>
<td>0.25</td>
<td>NA</td>
</tr>
<tr>
<td>7</td>
<td>Dr Himanshu Pandya</td>
<td>Dean</td>
<td>USA</td>
<td>Conference</td>
<td>0.65</td>
<td>NA</td>
</tr>
<tr>
<td>8</td>
<td>Shri Ajay Phatak</td>
<td>Manager</td>
<td>France</td>
<td>Conference</td>
<td>0.88</td>
<td>NA</td>
</tr>
<tr>
<td>9</td>
<td>Dr Karthik Vishwanathan</td>
<td>Professor</td>
<td>UK</td>
<td>Conference</td>
<td>1.58</td>
<td>NA</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Total</td>
<td>………</td>
<td>11.74</td>
</tr>
</tbody>
</table>
The Team

Dean
Dr Utpal Kharod
(till 23 November, 2018)
Dr Himanshu Pandya
(from 24 November 2018)

Anaesthesia
Dr Alpa M Patel
Dr Utpal Kharod
Dr Hemlata V Kamat
Dr Madhavi Chaudhari
Dr Vaibhavi Hajarwala
Dr Birva Nimit Khara
Dr Nirali Panchal
Dr Bhumiya Pathak
Dr Digant Januari
Dr Kartik Dhami
Dr Sanket H Mehta
Dr Usha Mahla

Dentistry
Dr Nikita Gupta
Dr Sindhu Dodamani
Dr Mrina Patel
Dr Dhaval Shah
Dr Ronak Jitendra Panchal
Dr Priyal Amin

ENT
Dr Yojana Sharma
Dr Gitish Mishra
Dr Jaykumar Patel
Dr Pradip Malik
Dr Priyadarshini G

Specialists
Sunil Bhatt (Audioligist/ Speech Therapist)
Hemant Patel (Audioligist/ Speech Therapist)

Forensic Medicine
Dr Sanjaykumar Gupta
Dr Swapnil Agrawal
Dr Utsav N Parekh
Dr Chandni Bhatt

Medicine
Dr Bhalendu Vaishnav
Dr Himanshu Pandya
Dr Jyoti Mannari
Dr Alpa Leuva
Dr Sanket Sheth
Dr Anil Kapoor
Dr Devangi Desai
Dr Maulini Shah
Dr Shivangi Solanki
Dr Mehlukum M Prajapati

Specialists
Dr Shishir Gang (Nephrologist)
Dr Himanshu Pathak (Rheumatologist)

Microbiology
Dr Suman Singh
Dr Yagnesh Pandya
Dr Rupal Patel
Dr Chirag M Modi
Dr Mudita Paliwal
Dr Chirag Patel
Dr Chaitali Dabhi
Dr Kaipesh Shah
Dr Ritaupa Ghosh

Neurology
Dr Sooham Desai
Dr Anand Vaishnav
Dr Indu Bhana

Obstetrics & Gynaecology
Dr Smruti Vaishnav
Dr Nitin Raithatha
Dr Nipa Modi
Dr Rumi Bhattacharjee
Dr Shilpa Sapre
Dr Yuvraj Jadeja
Dr Vishal Sheth
Dr Bhumiya Shah

Ophthalmology
Dr Rama Mrvaastava
Dr Samirchandra Bhavsar
Dr Harsha Jani
Dr Devendra Saxena
Dr Chaitali Patel

Orthopaedics
Dr Ramesh Panchal
Dr Amit Patel
Dr Mihir Dholakia
Dr Saranjeet Singh
Dr Karthik Vishwanathan
Dr Animesh Singh
Dr Subodh Pathak

Specialists
Dr Veerendra Shandilya (Orthotic Engineer)

Paediatrics
Dr Shashi Vani (Professor Emeritus)
Dr Somashekhar Nimbalkar
Dr Krutika Tandon
Dr Dipen Patel
Dr Jigar Thacker

Pathology
Dr Anita Borges (Professor Emeritus)
Dr Keyuri Patel
Dr Menka Shah
Dr Monica Gupta
Dr Sanjay Chaudhari
Dr Faruq Mulla
Dr Kirit Rathod
Dr Hetal Joshi
Dr Mustafa Ranapurwala
Dr Kailash Inaniya
Dr Sathna Sarana
Dr Munira Jhabuawala

Pharmacology
Dr Bharat Gajjar
Dr Bara Ganguly
Dr Alpa Gior
Dr Anuradha Joshi
Dr Nazima Mirza

Physiology
Dr Hasmukh Shah
Dr Ashok Nair
Dr Minal Patel
Dr Archana Nimbalkar
Dr Nilesh Patel
Dr Tejas Prajapati
Dr Kamini Gajjar

Psychiatry
Dr Himanshu Sharma
Dr Anusha Prabhakaran
Dr Jagdishchandra Vankar
Ankur Mahida

Radiology
Dr Prakash Vora
Dr Jayesh Bhatt
Dr Jaydeep Doshi

Skin & Venereal Diseases
Dr Pragya Nair
Dr Ritu Vora
Dr Nishit Surti

Surgery
Dr Jitesh Desai
Dr Shirish Srivastava
Dr Sharanachandra Shah
Dr Jignesh Rathod
Dr Shibasish Bhattacharjee
Dr Jayesh Patel
Dr Pratik Shah
Dr Nagendra Mishra
Dr Fuehant Moon
Dr Ankit Joshi
Dr Mithun Barot
Dr Kirankumar B Patel
Dr Kamlesh R Patel

Specialists
Dr Paresh Modi (Neuro Surgeon)
Dr Sumit Kapadia (Vascular Surgeon)
Dr Vjayasinh Thakore (Vascular Surgeon)
Dr Sandeep Sharda (Plastic Surgeon)
Dr Sameer Raval (Plastic Surgeon)
Dr Chirayu Chokshi (Gastroenterologist)
Dr Jayul Kamar (Paediatric Surgeon)
Dr Amit Chaddha (Uro Surgeon)
Dr Nitinkumar Patel (Surgical Gastrologist)

Chest Medicine
Dr Rajiv Paliwal
Dr Sateeshkumar Patel
Dr Ninit Khara
Dr Ravish Khatriya

Specialist
Dr Manoj Yadav (Pulmonologist)

Trauma & Emergency Care Centre
Dr Arun Varun
Dr Rajivkumar Damor
Dr Margi Hirapara
Dr Sanket Patel
Dr Dharmesh Ramani
Dr Ronak Patel

Critical Care
Dr Sunil Chhajwani
Dr Samir Patel
Dr Archana Sinha
K M Patel Institute of Physiotherapy
Dr R Hanhara Prakash
Dr Dixa Mishra
Dr Niraj Vaghela
Dr Sweta Parikh
Dr Deepak Ganjivwale
Dr Ashish Gupta
Dr Vyoma Dani
Dr Jigar Mehta
Dr Sanket Parekh
Dr Bhavinkumar Patel
Dr Vikas Gajjar
Dr Strajahemad Bhoraniya
Dr Poonam Patel
Dr Vashihsa Diwan
Dr Shivani Gehel
Dr Dhruti Patel
Dr Aarti Shah
Dr Devanshi Rana

G H Patel College/School of Nursing
Raksha G Parmar
Shailesh Panchal
Shany Sarate
Princey Raju
Vandana Mrmali
Nila Darji
Anna Rao
Susan Rowe
Dhanashri Suthar
Jacklin Vaghela
Nikita Patel
Rozelinee Parmar
Tejal Virola
Ashwini Balkrishna
Ruchita Parmar
Swati Jadav
Blessi Martuise
Riddhikumari Parmar
Ansu Shaan
Minaxi Patidar
Shweta Prajapati
Sunny Parmar
Sharonkeral Raj
Ravinababen Khristi
Rachanaben Chauhan
Nikitaben Chauhan
Deepika Das
Ekta Patel
Shiney Christy
Kaishal Patel

M S Patel Cancer Centre
Dr Nirav Asarawala
Dr Pradeep Shah
Dr Rushikumar D Panchal
Dr Inderpreet Kaur

B M Patel Cardiac Centre
Dr Gurupreet Kaur Pansesar
Dr Manish Kumar Tiwari
Dr Kunal Soni
Dr Sunil Kumar Karan
Dr Amit Kumar
Dr Bhadra Trivedi
Dr Mahendra Chourasiya
Dr Kartik Dami
Dr Vihal Bhende
Dr Vibhuti Bhatt
Dr Divya Gajra
Dr Sapna Rayani
Dr Kinjal Patel

MANAGEMENT TEAM
Chief Executive Officer
Sanjeev Desai
Chief Operating Officer
Anand Vivek

CEO Office
Dr Neelofar Sayed
Ravindran P Menon

Accounts
Jeevan Akhouri
Pran Nath Galu
Minesh Shah
Shaineey Vargheese
Mitul Patel
Meghna Kale

Central Research Services
Ajay Pathak
Utsavkumar Patel

College Administration
Dr Kaushik K Bhatt
P Daniel
Alkeesh M Patel

Corporate Communication
Partha Chakrabarti
Aparna Jani
Hetal Dave

Corporate Planning & MIS
Ravindranath Rangooni
Hetul Patel

Customer Relations
Mahesh Dubey
Meenu Parmar
Arunkumar Sharma
Vimal Kumar Singh

Anandkumar Upadhyay
Hemantkumar Darji
Dr Jinal Chauhan
Phylics Christian
Rasik Parmar
Hiten Patel
Urvesh Rabari

Community Liaison
Kamini Thakkar

Dietary Services
Jigna Patel

Hospitality Services
Balkrishna Rajput

Housekeeping
Rupesh Nagpure
Uttam Singh
Kamaljitsinh Gehel
Gidiyon Parmar

Human Resources
Suresh Rajgopalan
Nigam Madan
Bhaveen Sheth
Pashupati Pandey
Megha Panchal

Library
Dr Bharat Gajjar

Maintenance
Shrirang Puntambekar
Jignesh Devak
Hasmukh Bhuva
Dilip Patel
Nilesh Parmar

Materials Management
Somesh Lal
Ravindra Ubdage
Priyankumar Brahmbhatt
Jignesh Doshi
Pankaj Raj
Sanjiv Mehta
Mohmadayaz Zakirali Sheikh
Bipin Gohil
Sunil Patel
Rajendra Soni
Naveen P Gaur
Tanmay Thakker

Medical Record
Raju J Bhavsar

Nursing Services
Archana Gupta

Operations
T A Manavalan
Dr Reena Patel

Patient Relations
Sangeeta Nair
Imran Diwan
Nilesh Parmar

Personnel and Administration
Kartik Pandya
Nilesh Panchal
S Ramanathan
Dharmendra Gupta
Vimal Patel
Mitesh Vaidya
B K Vyas

PR Fund Raising
Mohamedmnafi Sayedali
Sayed
Rakesh Parikh
George Parmar

Privilege Centre
Biswadeep Roy

Project
Viren Desai
Bhaveen Panchal
Prakash Desai

Quality Improvement Group
Dr Monica Gupta
Sweta Arora
Minakshi Patel
Solomon David
Pratiksha Bhatt
Ankit Roy
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Gratitude

- The people of Charotar who generously contributed in so many ways.
- The people of Karamsad, particularly the Karamsad Municipal Nagarpalika, for their continuing support.
- The Charutar Vidya Mandal for their help and support.
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- The multitude of donors and well-wishers settled abroad, especially in the US and UK, who have provided support to our many projects and inpatient treatment through our charities there.
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- The honorary consultants and volunteers who worked selflessly to provide the much-needed support.
- The dedicated team of doctors and support staff who have worked tirelessly to provide round-the-clock services.
Your support has saved these lives

Shree Krishna Hospital

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